

# **User's Guide to USAID/Washington Global Environment Center Programs**

U.S. Agency for International Development  
Bureau for Global Programs, Field Support and Research  
Global Environment Center

**March 2001**





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An electronic version is available to  
USAID-authorized users of the Agency's intranet  
on the Global Environment Center Web site  
at <http://www.genv.org/genv/gec.htm>.*

*To receive a hard copy, please e-mail the  
Global Environment Center's  
Communications Manager at [bstoner@genv.org](mailto:bstoner@genv.org).*



# Table of Contents

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<b>Part I: Introduction to the Global Environment Center</b>	<b>1</b>
<b>The Challenge</b>	<b>2</b>
<b>The Response</b>	<b>2</b>
<b>Agency Structure</b>	<b>2</b>
<b>Global Environment Center Services</b>	<b>4</b>
Technical Support to the Field	4
Regional Coordination	5
Global Leadership	5
Environment Program Planning and Research	6
<b>Office Services</b>	<b>6</b>
Office of Environment and Natural Resources (G/ENV/ENR)	6
Office of Environment and Urban Programs (G/ENV/UP)	7
Office of Energy, Environment and Technology (G/ENV/EET)	7
Special Objective for Global Climate Change (G/ENV/GCC)	9
<b>Part II: Directory of Global Environment Center Support</b>	
<b>Services - Cross-Cutting Programs</b>	<b>11</b>
<b>Technical and Administrative Support</b>	<b>12</b>
Technical and Administrative Support to the Global Environment Center	
Indefinite Quantity Contract	12
Technical and Administrative Support to the Global Environment Center	
USDA RSSA	13
<b>Environmental Policy</b>	<b>14</b>
Environmental Policy and Institutional Strengthening Indefinite	
Quantity Contract (EPIQ)	14
<b>Part III: Directory of Global Environment Center Support</b>	
<b>Services - Environment and Natural Resources</b>	
<b>Programs</b>	<b>15</b>
<b>Biodiversity and Forestry Conservation</b>	<b>16</b>
Central African Regional Program for the Environment Cooperative	
Agreement	16
Biodiversity and Forestry (BIOFOR) Indefinite Quantity Contract	17
Global Conservation Program – Six Cooperative Agreements (Leader with	
Associates)	18
Biodiversity Support Program Cooperative Agreement	19
Biodiversity in Regional Development Cooperative Agreement	20
Partnership for Biodiversity Interagency Agreement	21
Consultative Group on Biological Diversity Grant	22
Neotropical Migratory Bird Conservation Program Cooperative	
Agreement	23
Forest Resources Management II Activity	24
<b>Environmental Education and Communication</b>	<b>26</b>
Environmental Education and Communication (GreenCOM) Project	26

<b>Water Resources</b> .....	<b>27</b>
Integrated Water and Coastal Resources Management Indefinite Quantity Contract .....	27
Water Support Program .....	28
Coastal Resources Management II Cooperative Agreement .....	29
<b>Agriculture and Natural Resources</b> .....	<b>30</b>
Rural and Agricultural Incomes in a Sustainable Environment (RAISE) Indefinite Quantity Contract .....	30
<b>Part IV: Directory of Global Environment Center Support Services - Environment and Urban Programs</b> .....	<b>31</b>
<b>Sustainable Urbanization</b> .....	<b>32</b>
Sustainable Urban Management Indefinite Quantity Contract .....	32
Private/Public Partnership for Quality Habitat Programming Cooperative Agreement .....	33
Resource Cities Cooperative Agreement .....	34
<b>Engineering</b> .....	<b>35</b>
Power, Energy and Telecommunications .....	35
Civil Engineering and Transportation Engineering Indefinite Quantity Contract .....	36
Environmental Engineering Indefinite Quantity Contract .....	37
<b>Part V: Directory of Global Environment Center Support Services - Energy, Environment and Technology Programs</b> .....	<b>39</b>
<b>Energy Mechanisms</b> .....	<b>40</b>
Energy and Environment Indefinite Quantity Contract .....	40
Energy and Environment Training Indefinite Quantity Contract .....	41
U.S. Energy Association Cooperative Agreement II .....	42
Oak Ridge National Laboratory Interagency Agreement .....	43
Winrock International Leader with Associates Agreement II .....	44
National Renewable Energy Laboratory Interagency Agreement .....	45
World Bank/Global Environment Facility Grant .....	46
Institutionalization of Renewable Energy in the Americas Initiative at the Organization of American States Grant .....	47
E&Co Cooperative Agreement .....	48
Renewable Energy Technical Support Interagency Agreement .....	49
Alliance to Save Energy Cooperative Agreement .....	50
International Institute for Energy Conservation/CERF Cooperative Agreement .....	51
Lawrence Berkeley National Laboratory Interagency Agreement .....	52
Business Council for Sustainable Energy Cooperative Agreement .....	53
U.S. Environmental Protection Agency Interagency Agreement .....	54
International Council for Local Environmental Initiatives Cooperative Agreement .....	55

## **Part VI: Contact Information Directories ----- 57**

<b>Global Environment Center (G/ENV) -----</b>	<b>58</b>
Office of the Director -----	58
Regional Coordinators -----	58
Policy and International Organizations -----	59
Program Staff-----	59
Bureau Environment Office-----	59
Special Advisors to the Director-----	59
New Entry Professionals-----	59
<b>Office of Environment and Natural Resources (G/ENV/ENR) -----</b>	<b>60</b>
Office of the Director – Environment and Natural Resources-----	60
Biodiversity Team-----	60
Forestry Team-----	60
Water Team-----	61
Environmental Education and Communication Team -----	61
Agriculture and Natural Resources Team -----	61
<b>Office of Environment and Urban Programs (G/ENV/UP)-----</b>	<b>62</b>
Office of the Director – Environment and Urban Programs -----	62
Strategy Team-----	62
Expanded and Equitable Delivery of Urban Services and Shelter Team-----	63
More Effective Local Governments Team-----	63
Program Support Team-----	63
Operations Team -----	63
Regional Urban Development Offices (RUDOs) -----	63
<b>Office of Energy, Environment and Technology (G/ENV/EET) -----</b>	<b>65</b>
Office of the Director – Energy, Environment and Technology -----	65
Team - Energy, Environment and Technology -----	65
<b>Global Climate Change Team -----</b>	<b>66</b>
<b>Alphabetical Contact Information -----</b>	<b>67</b>

## **Index ----- 69**

### **Figures**

Figure 1	Program Objectives -----	2
Figure 2	U.S. Agency for International Development -----	3
Figure 3	Global Environment Center Services -----	4
Figure 4	Global Environment Center -----	58
Figure 5	Office of Environment and Natural Resources -----	60
Figure 6	Office of Environment and Urban Programs-----	62
Figure 7	Office of Energy, Environment and Technology -----	65





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Part I

# **Introduction to the Global Environment Center**

## The Challenge

Sustainable development depends on careful stewardship of the environment. Poorly managed urbanization, unsustainable energy use, deforestation, water pollution, soil erosion, biodiversity loss and other forms of environmental mismanagement result in increased poverty, social instability, disease and conflicts over resources. These consequences threaten the United States' economic and national security interests and the physical, economic and social well-being of people throughout the world. They also result in millions of preventable deaths each year and undercut economic opportunity worldwide.

## The Response

To confront these threats, the U.S. Agency for International Development's (USAID) Global Environment Center (G/ENV) supports three strategic objectives (SOs) that promote environmentally sustainable development – natural resources management, sustainable urbanization, and increased access to environmentally sound energy and improved environmental management – and a special objective (SpO) to improve climate change policies, programs and strategies (see Figure 1).

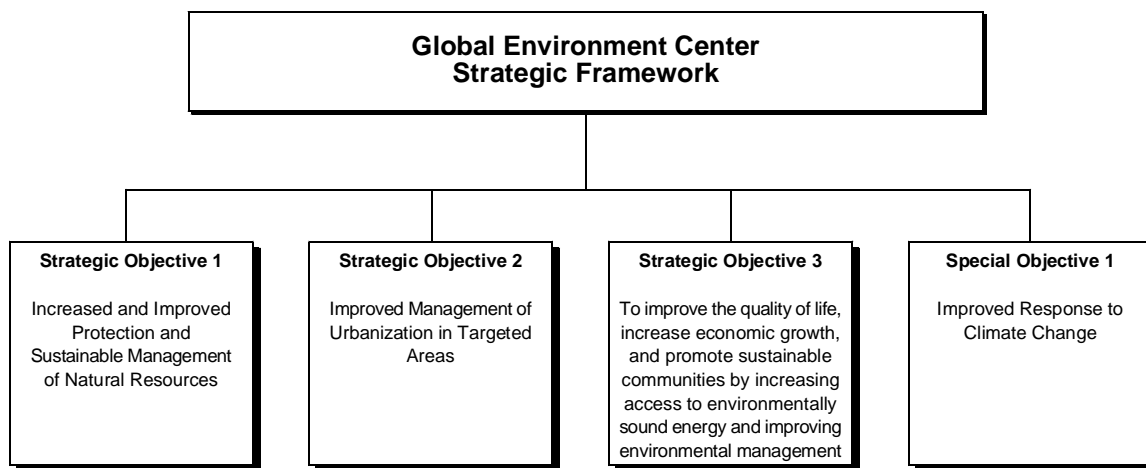


Figure 1 Program Objectives

## Agency Structure

G/ENV is located in USAID's Global Bureau – formally known as the Bureau for Global Programs, Field Support and Research. As shown in Figure 2, the Global Bureau is one of six Agency bureaus providing technical and programmatic support to USAID's field missions overseas. The others are the four regional bureaus (Africa, Asia and the Near East, Latin America and the Caribbean, and Europe and Eurasia) and the Bureau for Humanitarian Response (BHR).

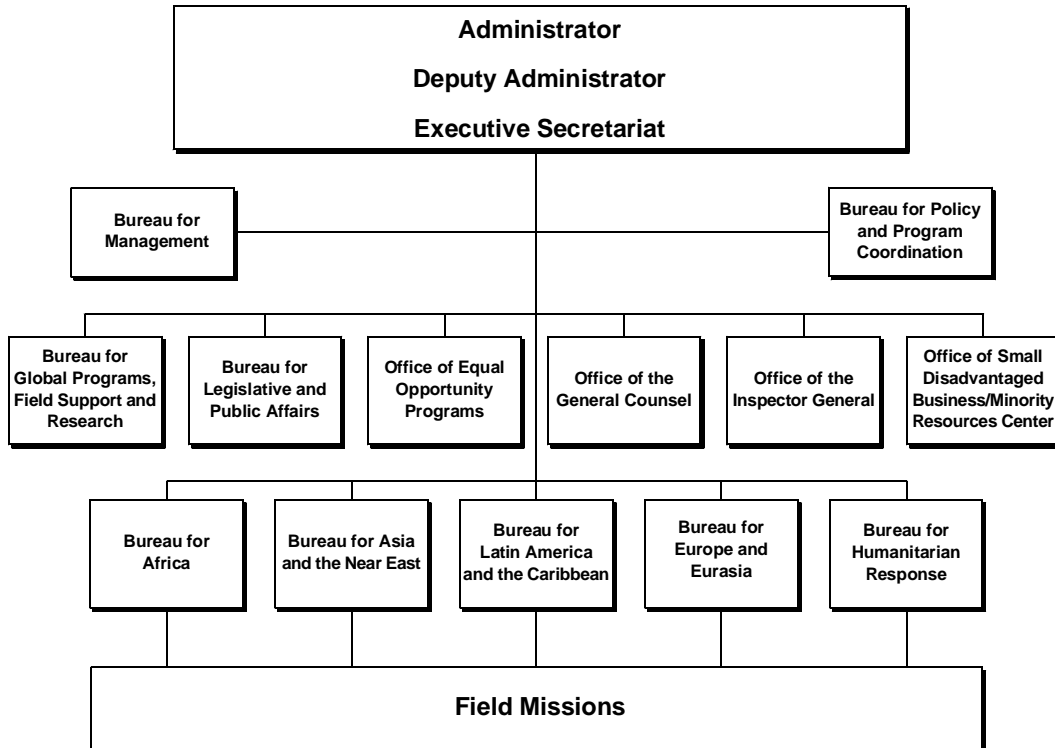


Figure 2 **U.S. Agency for International Development**

The Global Bureau is divided into five “Centers of Excellence” structured around the Agency’s six goals (BHR handles the sixth Agency goal of saving lives, reducing suffering and reinforcing development potential).

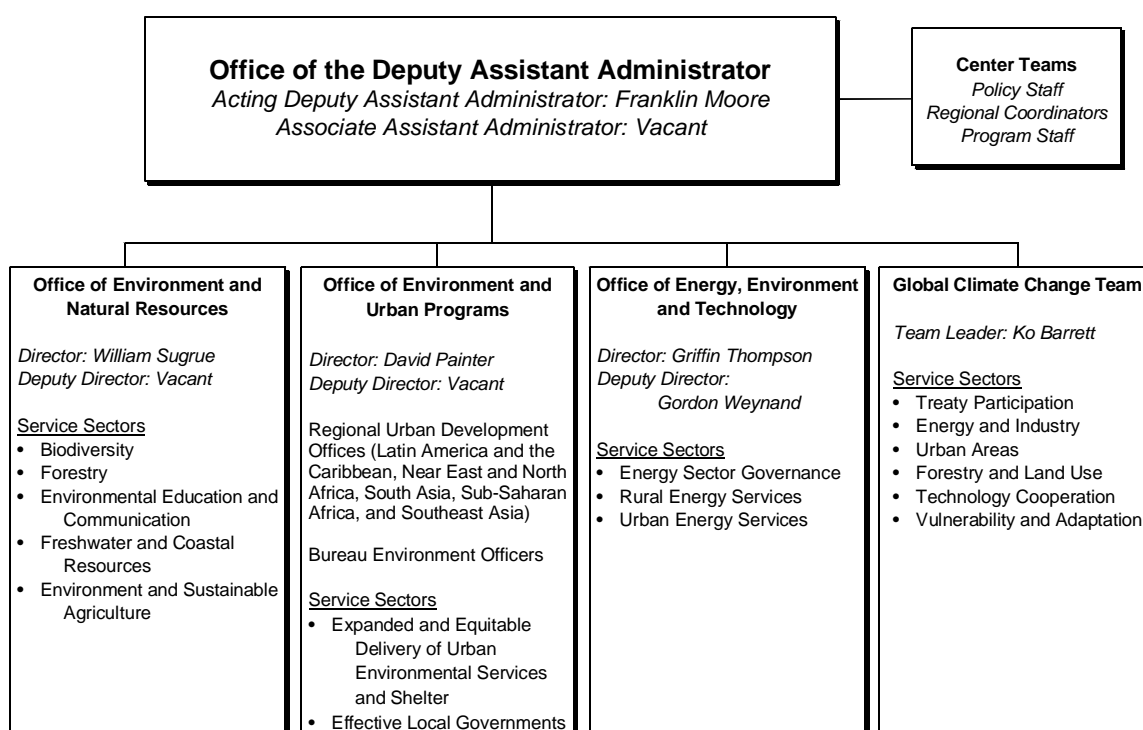
- The Center for Economic Growth and Agricultural Development (G/EGAD) works toward achieving broad-based economic growth.
- The Center for Democracy and Governance (G/DG) helps build sustainable democracies.
- The Global Environment Center, formally known as the Global Bureau’s Center for the Environment, works toward managing the environment for long-term sustainability.
- The Center for Human Capacity Development promotes the Agency’s goal of building human capacity through education and training.
- The Center for Population, Health and Nutrition works to stabilize world population and protect human health.
- The Office of Women in Development (WID) assists USAID with integration of gender concerns into all USAID programs, coordinates with the donor community, and identifies emerging issues where gender is a key concern.

The Global Environment Center has three offices, corresponding to its SOs – Environment and Natural Resources (G/ENV/ENR); Environment and Urban

Programs (G/ENV/UP); and Energy, Environment and Technology (G/ENV/EET) – and the Global Climate Change Team, corresponding to the Center’s SpO. It also houses the Global Bureau’s Environment Officers who have special expertise in environmental regulations.

## Global Environment Center Services

The Center provides technical and programmatic leadership and support to the Agency, its field missions, and its domestic and international development programs. These services, shown in Figure 3, include technical support to the field, regional coordination, global leadership, and environment program planning and research.



**Figure 3** Global Environment Center Services

### Technical Support to the Field

As home to technical staff with expertise in natural resources management, sustainable urbanization, environmentally sound energy and pollution abatement, and global climate change, the Global Environment Center provides support to missions and addresses a wide range of field needs, enabling missions to benefit from USAID’s worldwide experience and knowledge. The Center offers a wide range of contracting mechanisms, such as indefinite quantity contracts (IQCs), that provide immediate access to short-, medium- and long-term advisory

services and technical assistance from dozens of private firms, nongovernmental organizations and research institutions.

### **Regional Coordination**

Since field support is a top priority of the Global Environment Center, the Center's Regional Coordinators represent the Center in relations with field missions and their regional bureaus. As such, they are responsible for ensuring the Center provides field support to missions and regional leadership on the Agency's global environmental issues and special initiatives. To support these responsibilities, the Coordinators develop and maintain strong links with the field, assist in personnel and training actions for environmental officers, and provide tracking and reporting of field environmental activity and capability.

### **Global Leadership**

The Center's policy staff supports USAID missions, regional bureaus and cooperating countries in analyzing, formulating, and implementing environmental and economic policies that promote environmentally sustainable development. The staff provides analyses, training and related technical services to assist USAID organizations, developing country policy makers and those who support them in better understanding how policies affect the environment and the country's development processes.

As part of its mandate, the Center also provides strong support for United States Government foreign policy initiatives. Center staff participates in various U.S. delegations, providing technical assistance on best practices in the environment sector, furnishing background documentation and analyses, facilitating participation of nongovernmental organizations and private sector institutions, and disseminating information.

The Center participates in the following international forums:

- Asia Pacific Economic Cooperation (APEC) forums
- Cities Alliance
- Convention on Trade in Endangered and Threatened Species (CITES)
- Plant Genetic Resources
- U.S.-Egyptian Partnership for Economic Growth and Development
- U.S.-South Africa Binational Commission
- UN Commission on Biological Diversity (CBD) and associated forums
- UN Commission on Human Settlements (UNCHS)
- UN Commission on Sustainable Development (CSD)
- UN Commission on Human Settlements (Habitat)
- UN Convention to Combat Desertification (CCD)

- UN Environment Programme (UNEP)
- UN Framework Convention on Climate Change (FCCC)
- UN General Assembly Ad Hoc Committee on Financing for Development
- UN Intergovernmental Panel on Forests
- World Conservation Union (International Union for the Conservation of Nature)

### **Environment Program Planning and Research**

The Center has Program Staff responsible for strategic planning, program evaluation, budget execution, procurement planning, internal management controls, and personnel and workforce planning. The Program Staff also manage information services for the Agency's environment staff. The United States Congress, the general public, and other international agencies and partners rely heavily on these data and analyses.

## **Office Services**

### **Office of Environment and Natural Resources (G/ENV/ENR)**

The Office of Environment and Natural Resources promotes the sustainable management of natural resources, providing the foundation for sustainable national economic growth in host countries. Its programs focus on strengthening local community groups and nongovernmental organizations and supporting policies that help them take responsibility for improving natural resources management. These programs focus particularly on communities and local environmental nongovernmental organizations in areas rarely served by traditional development activities.

The Office's services include activities in the following sectors:

- *Biodiversity*: The Office's commitment to conserving biological diversity centers on working with countries to stem habitat loss. Office activities include enhancing the management of significant biodiversity sites, improving policies that affect biodiversity, strengthening individual and institutional capacity, increasing public awareness, identifying biodiversity conservation priorities and developing sustainable conservation financing mechanisms.
- *Forestry*: The Office works to improve forest management through developing, demonstrating and disseminating sustainable forest management policies and practices; improving local management capabilities; enhancing devolution of authority to communities to manage forest resources and facilitate local participation; and integrating assessment and monitoring systems for improving forest health, biodiversity conservation and carbon sequestration.
- *Environmental Education and Communication*: The Office combines state-of-the-art expertise in education, communication, and social marketing to address the human dimension of cross-cutting environmental objectives.

- *Water Resources:* The Office promotes Integrated Water Resources Management (IWRM) and supports environmentally sound, cross-sectoral, and participatory approaches to sustainably managing freshwater and coastal resources. It views water as a scarce and fragile resource that is best managed transparently across use sectors — agricultural, domestic, industrial, power, transport, and nature — in the context of its natural confines, the river basin or watershed.
- *Agriculture and Natural Resources:* The Office co-manages activities with the Global Bureau's Center for Economic Growth and Agricultural Development to promote commercially and environmentally sound policies and investments aimed at natural resources-based industries, support initiatives in community-based natural resources management that sustainably raise incomes and are environmentally sound, and share best practices and technologies that enhance sound management of natural resources endowments and have an income-generating potential.

### **Office of Environment and Urban Programs (G/ENV/UP)**

The mission of the Office of Environment and Urban Programs is to improve the living conditions of the urban poor by promoting development practices that balance social, economic and environmental concerns without endangering the well-being of future generations. The Office collaborates with host-country governments (national and local level), community-based organizations, the private sector, and other donor agencies and international organizations to identify creative and equitable approaches to sustainable urbanization.

The office's services include activities in the following sectors:

- *Expanded and Equitable Delivery of Urban Environmental Services and Shelter:* The Office promotes expanded and equitable delivery of urban environmental services and shelter through policy and regulatory reform that promotes service expansion and access to urban services, expanded financial resources available for investment in services and shelter, an expanded private sector role in service delivery, and targeted approaches to provide services and shelter to low-income users.
- *More Effective Local Governments:* To support more effective local governments, the Office focuses resources on improving local governments' financial management and ability to make effective and transparent management and investment decisions; improving local government institutional capacity to plan and deliver appropriate municipal services; promoting transparency and reliability of inter-governmental transfers and revenue-sharing formulas for local public works; and enhancing local government accountability by increasing public awareness; understanding; and participation in municipal budgetary planning, policy development and delivery of urban services.
- *Environmental Engineering:* The Office coordinates and supports technical and engineering aspects of the Agency's development programs. The Office also

provides professional engineering assistance for field and regional bureaus and central programs. This assistance includes engineering and reviews, value engineering analysis, and analysis of new and innovative technologies.

### **Office of Energy, Environment and Technology (G/ENV/EET)**

The Office of Energy, Environment and Technology helps developing countries improve the quality of life, increase economic growth and promote sustainable communities by increasing access to environmentally sound energy and improving environmental management.

The Office works with counterparts in developing countries to improve policy, legal, and regulatory frameworks, and to establish the necessary conditions for energy and environmental management service delivery. The Office's activities are designed to increase the knowledge and skills of local counterparts and to facilitate their adaptation and adoption of best energy, environmental, and management practices and standards. The Office is also dedicated to increasing consumer knowledge and awareness of the energy-development nexus through broader public participation in decisions surrounding the provision of energy services.

The Office's programs are intended to provide innovative technological and institutional energy solutions to the problems of energy sector governance and rural and urban sustainable development. The Office provides a menu of energy interventions and development strategies that link energy with the broader social and economic dimensions of development. Energy Office programs provide service to USAID Missions and bureaus and in-country stakeholders in the form of training and technical assistance.

The Office's services include activities in the following thematic areas:

- *Energy Sector Governance:* Activities focus on the legal, regulatory, and policy regimes that ensure a stable market environment in which energy sector transactions occur. It is the institutional infrastructure (i.e., transparent and predictable political, social, and economic marketplace rules) within which transactions for energy products and services can be truly sustainable. The Energy Sector Governance program identifies successful legal, regulatory, and institutional interventions that help bring about stable, transparent, and predictable marketplace rules, and facilitates the exchange of these interventions among development partners. The program serves as an intellectual home base for USAID managers and other development partners, providing them with a source of and a sounding board for ideas through which lessons can be learned and shared. The program accomplishes this by assisting in the design of strategies providing technical assistance and training guidance; hosting conferences, workshops, and electronic forums; and coordinating EET activities on matters concerning the transformation of national and regional energy systems.
- *Rural Energy Services:* Activities focus on the provision of energy and environmental services to populations living in rural areas. The principal



activity focus is to identify key energy interventions that contribute to the multiple goals of rural social and economic development. Energy interventions are designed within the socio-cultural and economic context of the intended beneficiaries' environment, thereby ensuring their sustainability.

- *Urban Energy Services:* Activities address a broad complex of development challenges in urban and peri-urban areas. Activities focus on the energy dimension of urban services, such as housing, water, transportation, industry, waste management, etc. Activities encourage energy, water, and resource use efficiency, as well as the use of appropriate tools, such as environmental management systems to reduce urban pollution.

The Office also provides Missions and bureaus access to world-class technical and training resources through IQCs, cooperative agreements, letter grants, and inter-agency agreements. Two of these are:

- *Energy IQC:* facilitates access to consortiums that provide a broad range of technical assistance services in the energy and environmental management areas; and
- *Energy Training IQC:* facilitates access to consortiums providing training resources to strengthen the capacities of institutions and individuals working in the areas of energy and environmental management.

### **Special Objective for Global Climate Change (G/ENV/GCC)**

The USAID Global Climate Change Program, as managed through the SpO for Global Climate Change (GCC), provides technical support and leadership to USAID and U.S. government interagency efforts under a broad range of activities. A major part of SpO1 is to implement USAID's Climate Change Initiative (CCI), a 5-year, \$1 billion program that expands the Agency's efforts to help USAID-assisted countries respond to the ever-increasing threats of global climate change. Under the leadership of the Climate Change Team, the Program supports USAID missions and regional programs to help developing countries and countries with economies in transition reduce greenhouse gas (GHG) emissions, participate more fully in the UN FCCC, and address and adapt to climate vulnerability. The initiative implements "win-win" sector-specific activities, such as policy reform, institution strengthening, strategic partnerships, technical assistance, training, technology cooperation, information sharing, and research. The Agency focuses its climate change efforts in 12 key countries and regions: Brazil, Central America, Mexico, Central America, South Africa, India, Indonesia, the Philippines, Poland, the Russian Federation, Central Asia, and Ukraine.

Services include activities in the following policy areas/sectors:

- *Participation in the Framework Convention on Climate Change:* Activities under the SpO include support for country-driven implementation of mitigation and adaptation activities in support of the UN FCCC, particularly through technology transfer, capacity building, and policy reform.

- *Forestry and Land Use:* Work under SpO supports forest and biodiversity conservation and management, reforestation, sustainable agriculture, and agro-forestry. Activities include forest and land use projects, policy support, capacity building and technical assistance, and financial leveraging.
- *Energy and Industry:* The GCC Program supports GHG mitigation activities through energy projects, policy and sector reform, capacity building and technical assistance, and financial leveraging.
- *Urban Areas:* Efforts to mitigate GHG emissions from urban areas is an important part of the SpO. Activities are implemented in collaboration with local governments to support “climate-friendly” energy use, transportation, municipal operations, and waste management.
- *Vulnerability and Adaptation:* The Agency implements a range of activities that aim at reducing developing country vulnerability to the impacts of climate change. Activities include disaster assistance and water resource and coastal zone management.

Part II

**Directory of Global Environment Center  
Support Services – Cross-Cutting Programs**

## Technical and Administrative Support to the Global Environment Center Indefinite Quantity Contract

**Description of Services:** This IQC provides the Center and Regional Urban Development Offices with technical and administrative support, information management and dissemination, and training services to assist it in carrying out its overall program. There are three prime contractors.

**Type:** Indefinite Quantity Contract  
**End Date:** April 2002  
**Geographic Scope:** Global  
**USAID Contact:** David Grossman  
**Telephone:** (202) 712-0145  
**Fax:** (202) 216-3174  
**E-mail:** dgrossman@usaid.gov

**PADCO, Inc. Subcontractors:** PA Consulting Group (formerly Hagler Bailly Services, Inc.); International Resources Group, Ltd.; Training Resources Group, Inc.; Camp, Dresser & McKee International, Inc.; and The Urban Institute.

**Datex, Inc. Subcontractors:** Institute of International Research; Development Alternatives, Inc.; Abt Associates, Inc.; and Electrotek Concepts, Inc.

**International Business and Technical Consultants Inc. Subcontractors:** Development Associates; Research Triangle Institute; Science Applications International Corporation; and Tropical Research & Development, Inc.

### Prime Contractors

**PADCO, Inc.**  
 1025 Thomas Jefferson Street,  
 NW  
 Suite 170  
 Washington, DC 20007-5209  
 Contract Number:  
 PCE-I-00-97-00031-00

**Datex, Inc.**  
 7799 Leesburg Pike  
 Suite 1150, North Tower  
 Falls Church, VA 22043-  
 2143  
 Contract Number:  
 PCE-I-00-97-00025-00

**International Business  
 and Technical  
 Consultants Inc.**  
 8614 Westwood Center  
 Drive  
 Vienna, VA 22182  
 Contract Number:  
 PCE-I-00-97-00030-00

# Technical and Administrative Support to the Global Environment Center USDA RSSA

**Description of Services:** This Resources Support Services Agreement provides a mechanism that USAID Bureaus and Missions can buy into to obtain long- and short-term technical services from the U.S. Department of Agriculture-affiliated agencies and Land Grant (Title XII) and Historically Black colleges and universities (HBCUs).

**Type:** Resources Support Services Agreement  
**End Date:** Ongoing  
**Geographic Scope:** Global  
**USAID Contact:** David Grossman  
**Telephone:** (202) 712-0145  
**Fax:** (202) 216-3174  
**E-mail:** dgrossman@usaid.gov

## Agency

**U.S. Department of Agriculture Foreign Agricultural Service**  
USDA FAS/ICD/DRD  
Stop 1087, Room 3219  
1400 Independence Ave., SW  
Washington, DC 20250-1087  
Agreement Number: PCE-R-AG-93-00025-00

## Environmental Policy and Institutional Strengthening Indefinite Quantity Contract (EPIQ)

**Description of Services:** This IQC was established to develop and implement environmentally sound strategic planning and to strengthen environmental policies and institutions. Short-, medium- and long-term advisory services and technical assistance in the areas of environmental policy and institutional strengthening can be provided quickly

to promote environment programs and reduce long-term threats to the global environment. Activity areas include environmental sector assessment and strategic planning; policy analysis and implementation of policy-related programs and activities; development of performance monitoring systems; information management and dissemination; research, surveys, inventory and special studies; institutional development; support for international forums; and commodity procurement and grants management.

**International Resources Group, Ltd. Partners:** Winrock International and Harvard Institute for International Development.

**International Resources Group, Ltd. Subcontractors:** Development Alternatives, Inc.; Management Systems International; PADCO, Inc.; Conservation International; Center for Naval Analysis; KBN Engineering and Applied Sciences, Inc.; Keller-Bliesner; Resource Management International, Inc.; Tellus Institute; Urban Institute; and World Resources Institute.

<b>Type:</b>	Indefinite Quantity Contract
<b>End Date:</b>	March 30, 2002
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Ken Baum
<b>Telephone:</b>	(202) 712-0532
<b>Fax:</b>	(202) 216-3174
<b>E-mail:</b>	kbaum@usaid.gov

### Prime Contractor

***International Resources Group, Ltd.***

1211 Connecticut Avenue, NW, Suite 700  
Washington, DC 20036

Contract Number: PCE-I-00-96-00002-00







Part III

**Directory of  
Global Environment Center Support Services –  
Environment and Natural Resources Programs**

## Central African Regional Program for the Environment Cooperative Agreement

**Description of Services:** The Central African Regional Program for the Environment (CARPE) is a regional conservation program focused on the vast, moist tropical forests in the Congo Basin. CARPE aims at helping reduce the rate of deforestation and loss of biodiversity in six countries of the Basin – Cameroon, the Central African Republic, the Congo, the Democratic Republic of the Congo (formerly Zaire), Equatorial Guinea and Gabon – by preparing the groundwork for possible future conservation efforts on a large scale. CARPE is based in USAID's Africa Bureau, but cooperative agreements for its implementation are channeled through the Global Environment Center.

**Type:** Cooperative Agreement  
**End Date:** September 2007  
**Geographic Scope:** Central Africa  
**USAID Contact:** Cynthia Gill  
**Telephone:** (202) 712-4177  
**Fax:** (202) 216-3174  
**E-mail:** cgill@usaid.gov

### Cooperators

**Wildlife  
Conservation  
Society**

185th Street &  
Southern Boulevard  
Bronx, NY 10460  
Contract Number:  
PCE-A-00-96-  
90025-00

**World Wildlife Fund**

1250 24th Street, NW  
Suite 500  
Washington, DC  
20037  
Contract Number:  
PCE-A-00-96-90026-  
00

Various agencies of  
the U.S.  
Government

## Biodiversity and Forestry (BIOFOR) Indefinite Quantity Contract

**Description of Services:** This IQC will provide both short- and long-term quick-response technical assistance to conserve biodiversity and to sustainably manage forests and other key renewable natural resources.

Assistance will encompass

(1) biodiversity conservation (including priority setting, habitat conservation and sustainable use of renewable natural resources); (2) forest

management (including certification, agroforestry, reforestation and watershed management); (3) global climate change

mitigation (including the assessment of carbon stocks); (4) institutional development; and (5) policy support, analysis and dissemination.

**Type:** Indefinite Quantity Contract

**End Date:** March 7, 2004

**Geographic Scope:** Global

**USAID Contact:** Cynthia Gill or  
Mary Rowen

**Telephone:** (202) 712-4177, 4466

**Fax:** (202) 216-3174

**E-mail:** cgill@usaid.gov  
mrowen@usaid.gov

**Associates in Rural Development, Inc. Partners:** CARE; EA Capital; Ecotourism Society; International Programs Consortium, Inc.; KPMG/Barents Group, LLC; Organization for Tropical Studies, Inc.; START; TechnoServe; University of Minnesota; and Wildlife Conservation Society. *Resource Institutions:* Global Warming International Center, International Forestry Resources and Institutions, Missouri Botanical Garden and SmartWood.

**Chemonics International, Inc. Partners:** ACDI/VOCA; Environment International Ltd.; Fintrac, Inc.; PA Consulting Group (formerly Hagler Bailly Services, Inc.); Pact, Inc.; Paul Smith's College; The Forest Management Trust; University of Florida; and Virginia Polytechnic Institute and State University. *Collaborating Institutions:* Environmental Law Institute, International Center for Forest Research, International Center for Research in Agroforestry, New York Botanical Garden, SmartWood and Yale University.

### Prime Contractors

**Associates in Rural Development, Inc.**

110 Main Street 4/F

Burlington, VT 05402

Contract Number: LAG-I-00-99-00013-00

**Chemonics International, Inc.**

1133 20th Street, NW, Suite 600

Washington, DC 20036

Contract Number: LAG-I-00-99-00014-00

## Global Conservation Program – Six Cooperative Agreements (Leader with Associates)

**Program Description:** These Leader with Associates (LWA) cooperative agreements under the Global Conservation Program are new mechanisms designed to allow additional flexibility to facilitate the participation of USAID overseas missions. Missions and bureaus can develop their own stand-alone cooperative agreement or grant (called an associate award) with any of the organizations awarded a leader agreement without repeating the competition process – as long as the associate cooperative agreement is consistent with the general program description of the leader award.

**Type:** Cooperative Agreement  
**End Date:** September 2009  
**Geographic Scope:** Global  
**USAID Contact:** Cynthia Gill or  
 Mary Rowen  
**Telephone:** (202) 712-4177, 4466  
**Fax:** (202) 216-3174  
**E-mail:** cgill@usaid.gov  
 mrowen@usaid.gov

**Description of Services:** This program's objective is to conserve globally significant areas of biodiversity through programs that are sustainable, focused and adaptive. Programs supporting on-the-ground biodiversity conservation and taking a threats-based approach will build on and strengthen local capacity; use local personnel, organizations and facilities to the maximum extent possible; and focus on threats-based conservation and collaborate with USAID and other organizations engaged in related activities. Program objectives can be met in two ways: (1) site-based (*in situ*) activities in areas of globally significant biodiversity and (2) interventions that improve the policy environment, thereby substantially contributing to biodiversity conservation.

### Cooperators

***African Wildlife Foundation***

1400 Sixteenth Street, NW, Suite 120  
 Washington, DC 20036  
 Agreement Number:  
 LAG-A-00-99-00053-00

***Conservation International***

1919 M Street, NW, Suite 600  
 Washington, DC 20036  
 Agreement Number:  
 LAG-A-00-99-00046-00

***Enterprise Works Worldwide***

1828 L Street, NW, Suite 1000  
 Washington, DC 20036  
 Agreement Number:  
 LAG-A-00-99-00052-00

***The Nature Conservancy***

4245 North Fairfax Drive, Suite 100  
 Arlington, VA 22203-1606  
 Agreement Number:  
 LAG-A-00-99-00045-00

***Wildlife Conservation Society***

185<sup>th</sup> Street and Southern Blvd.  
 Bronx, NY 10460  
 Agreement Number:  
 LAG-A-00-99-00047-00

***World Wildlife Fund***

1250 Twenty-Fourth St., NW  
 Washington, D.C. 20037-1132  
 Agreement Number:  
 LAG-A-00-99-00048-00

# Biodiversity Support Program Cooperative Agreement

**Description of Services:** The Biodiversity Support Program is a consortium of the World Wildlife Fund, the Nature Conservancy and World Resources Institute that implements a variety of on-the-ground programs to conserve biodiversity. By providing research and analysis in the conservation field, this program also equips the global conservation

community with important causal and methodological insights that will advise future endeavors on behalf of biodiversity. The program promotes increased awareness, knowledge and human institutional capacity necessary to conserve biological diversity and sustain a healthy and secure living resource base. Encompassing terrestrial and aquatic ecosystems, its programs transcend national boundaries, sectors and disciplines to demonstrate the crucial linkages between biodiversity conservation and human/economic development. Program participants include individual researchers and activities; local communities; international and developing country nongovernmental organizations; and domestic and foreign universities, research institutions and government agencies.

**World Wildlife Fund Subcontractors:** The Nature Conservancy and World Resources Institute.

<b>Type:</b> Cooperative Agreement
<b>End Date:</b> December 31, 2001
<b>Geographic Scope:</b> Global
<b>USAID Contact:</b> Mary Rowen
<b>Telephone:</b> (202) 712-4466
<b>Fax:</b> (202) 216-3174
<b>E-mail:</b> mrowen@usaid.gov

## Prime Cooperator

### **World Wildlife Fund**

1250 24th Street, NW, Suite 500  
Washington, DC 20037

Agreement Number: DHR-A-88-00044-00

## Biodiversity in Regional Development Cooperative Agreement

**Description of Services:** The purpose of Biodiversity in Regional Development (BiRD) is to raise awareness of biodiversity conservation issues and influence regional planning and development efforts in key ecosystems around the world. The program is based on the premise that sustainable conservation can only be achieved when biodiversity is included as a

value in the development planning process. Through this cooperative agreement, Conservation International uses a multifaceted approach to influence regional understanding and consideration of conservation investments in Latin America, Indonesia and Papua New Guinea. This includes refining conservation priorities using available information and the knowledge of local, national and international experts; filling in gaps in understanding through biological assessments; and using economic and policy analysis to define a broader range of choices for decision-makers. Using Conservation International's hierarchical approach to planning from the level of site, protected area, regional ecosystem, country and region to the world, the program focuses on completing the framework that will allow conservation investments to be as effective and cost-efficient as possible.

<b>Type:</b>	Cooperative Agreement
<b>End Date:</b>	September 30, 2001
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Cynthia Gill
<b>Telephone:</b>	(202) 712-4177
<b>Fax:</b>	(202) 216-3174
<b>E-mail:</b>	cgill@usaid.gov

### Cooperator

***Conservation International***

1919 M Street, NW, Suite 600  
Washington, DC 20036

Agreement Number: LAG-A-00-98-00059-00

# Partnership for Biodiversity Interagency Agreement

**Description of Services:** This inter-agency agreement uses the significant biodiversity conservation expertise of the U.S. Department of the Interior and the U.S. Peace Corps. It promotes biodiversity conservation in selected, internationally designated sites (e.g., Biosphere Reserves and World Heritage Sites) or sites that have the potential to be so designated. The

efforts involve combining the expertise of U.S. Department of Interior employees on a short-term basis with the technical skills of full-time U.S. Peace Corps volunteers to support long-term conservation efforts of host-country communities and institutions. In so doing, the Partnership works with representatives from host-country governments and appropriate nongovernmental organizations.

**U.S. Department of Interior Cooperating Agency:** U.S. Peace Corps.

<b>Type:</b> Interagency Agreement
<b>End Date:</b> September 30, 2004
<b>Geographic Scope:</b> Global
<b>USAID Contact:</b> Robin Martino
<b>Telephone:</b> (202) 712-4178
<b>Fax:</b> (202) 216-3174
<b>E-mail:</b> rmartino@usaid.gov

## Coordinating Agency

### ***U.S. Department of the Interior***

Office of International Affairs

1849 C Street, NW

Washington, DC 20240

Agreement Number: ENV-P-00-97-00002-00

## Consultative Group on Biological Diversity Grant

**Description of Services:** The purpose of this grant is to support the Consultative Group on Biological Diversity, a consortium of 47 U.S. foundations whose purpose is to lend oversight and coherence to philanthropic spending on global biodiversity conservation issues. The Group helps coordinate the grant-making efforts of foundations in this area and helps educate them on the pertinent conservation issues in the various regions of the developing world.

**Type:** Grant  
**End Date:** September 30, 2002  
**Geographic Scope:** Global  
**USAID Contact:** Cynthia Gill  
**Telephone:** (202) 712-4177  
**Fax:** (202) 216-3174  
**E-mail:** cgill@usaid.gov

### Grantee

***Consultative Group on Biological Diversity***  
 1290 Avenue of the Americas  
 New York, NY 10104  
 Grant Number: LAG-G-00-98-00061-00



# Neotropical Migratory Bird Conservation Program Cooperative Agreement

**Description of Services:** Through this small grants program, USAID supports projects benefiting migratory birds and their winter habitats in Mexico, Central America, the Caribbean and Colombia. The program supports the goals and network of an international coalition effort, Partners in Flight (PIF), which is aimed at protecting migratory birds and their habitats in the Western Hemisphere. PIF is a comprehensive,

cooperative effort among the governments of the United States, Canada, Latin America and the Caribbean and many nongovernmental organizations, universities and timber companies throughout the hemisphere.

<b>Type:</b> Cooperative Agreement
<b>End Date:</b> September 29, 2002
<b>Geographic Scope:</b> Latin America and Caribbean region
<b>USAID Contact:</b> Cynthia Gill or Robin Martino
<b>Telephone:</b> (202) 712-4177, 4178
<b>Fax:</b> (202) 216-3174
<b>E-mail:</b> cgill@usaid.gov rmartino@usaid.gov

## Cooperator

### ***National Fish and Wildlife Foundation***

1120 Connecticut Avenue, NW, Suite 900  
Washington, DC 20036

Agreement Number: LAG-A-00-97-00022-00

## Forest Resources Management Activity

**Program Description:** This activity works closely with partners to implement a long-term strategy for strengthening the sustainable management of natural forests and tree systems. It consists of an Interagency Agreement with the U.S. Forest Service. The activity's strategy includes providing technical assistance and other forms of support to mission and regional bureau forestry activities; setting the research agenda of international research institutions and integrating their results into field applications; and supporting demonstration, training and dissemination of sustainable forest management practices and policies to promote their adoption for the conservation of forest ecosystems, rehabilitation of degraded lands and mitigation of fires through better forest management practices. Whenever possible, this is done in collaboration with mission programs and involves leveraging resources of donors and other institutions. The strategy recognizes that local rights to forest benefits and participation in forest management are essential for improving management practices. In addition to the adoption of improved practices and policies, improved and continued monitoring of forest use and health is necessary for long-term forest conservation. Program focus includes integrated forest monitoring, reduced impact management, increased community investment in natural resources management, strengthened rehabilitation of degraded lands, integrated watershed management, and development and field testing of methodologies to measure carbon in various forest ecosystems.

**Cooperators:** Regional bureaus, missions, U.S. Department of Agriculture Forest Service International Programs, International Center for Forest Research, International Center for Research in Agroforestry, Asia Forest Network, and Tropical Forest Foundation.

**1. U.S. Forest Service Interagency Agreement Description of Services:** This Interagency Agreement provides technical assistance to regional bureaus and missions, sets the research agenda of international research institutions; integrates their results into field applications; and supports demonstration, training and dissemination of sustainable forest management practices and policies to promote their adoption for the conservation of forest ecosystems and rehabilitation of degraded lands.

<b>Type:</b>	Interagency Agreement
<b>End Date:</b>	September 30, 2002
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Leroy Duvall
<b>Telephone:</b>	(202) 712-4865
<b>Fax:</b>	(202) 216-3174
<b>E-mail:</b>	lduvall@usaid.gov

### Agency

#### **U.S. Forest Service**

1099 14th Street, NW, Suite 5500

Washington, DC 20005

Agreement Number: AAG-P-00-97-00003-00

**2. U.S. Department of Agriculture  
Foreign Agricultural Service  
Resources Support Services  
Agreement Description of Services:**

This Resources Support Services Agreement provides a mechanism that the USAID missions can buy into to obtain short-term technical services from the U.S. Forest Service and the Natural Resources Conservation Service.

**Type:** Resources Support Services Agreement  
**End Date:** Ongoing  
**Geographic Scope:** Global  
**USAID Contact:** CJ Rushin-Bell  
**Telephone:** (202) 712-0145  
**Fax:** (202) 216-3174  
**E-mail:** cjrushinbell@usaid.gov

**Agency**

***U.S. Department of Agriculture Foreign Agricultural Service***

Stop 1094

1400 Independence Ave., SW

Washington, DC 20250-1094

Agreement Number: DHR-R-AG-90-0020-08

## Environmental Education and Communication (GreenCOM) Project

**Description of Services:** This new IQC provides professional services to support the strategic application of environmental education and communication (EE&C) methods and tools in USAID-assisted countries. EE&C considers the human dimension of environmental management to assist in

accomplishing strategic objectives, to raise awareness and understanding, to build constituency, to develop partnerships, and to change behavior through sustainable programs.

The contract increases the capacity of public and private institutions in developing countries to design and implement environmental education and communication programs. Illustrative activities include national and local public awareness campaigns; national policy and strategy development for environmental education and communications; community-level, participatory mobilization programs around environmental problems; environmental education curriculum development for schools; and interpretive planning, design, and training for protected areas. Ready access to short- or long-term advisory services and technical assistance is provided in the areas of social marketing, development communication, environmental education interpretation, gender analysis, and participatory methodologies. Application of a global learning process ensures that EE&C field activities are guided by the best tools and models and that fieldwork across environmental sectors and geographic regions will lead to further development of state-of-the-art approaches and methodologies.

<b>Type:</b>	Contract
<b>End Date:</b>	January 30, 2006
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Roberta Hilbruner
<b>Telephone:</b>	(202) 712-5688
<b>Fax:</b>	(202) 216-3174
<b>E-mail:</b>	rhilbruner@usaid.gov

### Contractor

***The Academy for Educational Development***  
1255 23rd Street, NW

Washington, DC 20037  
Contract Number: LAG-I-00-01-00005-00

# Integrated Water and Coastal Resources Management Indefinite Quantity Contract

**Description of Services:** The Integrated Water and Coastal Resources Management IQC covers all aspects of integrated water and coastal resources management. While emphasizing "integration," it also deals with individual aspects of water and coastal management. This includes policy frameworks and integrated approaches to ensure

public participation as well as agricultural soil and water conservation, irrigation, hydrology and meteorology, industrial water pollution, aquatic biodiversity and habitat, urban and rural water supply and sanitation, and fisheries management.

**Type:** Indefinite Quantity Contract  
**End Date:** March 2004  
**Geographic Scope:** Global  
**USAID Contact:** Daniel J. Deely  
**Telephone:** (202) 712-5255  
**Fax:** (202) 216-3174  
**E-mail:** ddeely@usaid.gov

**Development Alternatives, Inc. Subcontractors:** Camp, Dresser & McKee International, Inc.; HARZA Engineering Company; Abt Associates, Inc.; International Resources Group, Ltd.; Conservation International; Training Resources Group, Inc.; University of Rhode Island Coastal Resources Center; Environmental Quality International; Science Applications International Corporation; International Center for Living Aquatic Resources Management; and CDR Associates.

**Associates in Rural Development, Inc. Subcontractors:** CARE; Stone & Webster Management Consultants; Technical Support Services, Inc.; The University of Arizona; Mote Environmental Services, Inc.; Rocky Mountain Institute; TerrAqua Environmental Science and Policy, LLC; University of Massachusetts Boston Harbor and Coastal Center; and WPI, Inc.

**PA Consulting Group (formerly Hagler Bailly Services, Inc.) Subcontractors:** CH2M HILL; Harvard Institute for International Development; Academy for Educational Development; Environmental Law Institute; Tennessee Valley Authority; University of Rhode Island Coastal Resources Center; Enterprise Support Associates; ESG International; Rankin International, Inc.; RESOLVE, Inc.; and Riverside Technology, Inc.  
**Resource Organizations:** U.S. Army Corps of Engineers, International Water Resources Association, The University Council on Water Resources and the Water Environment Federation.

## Prime Contractors

### **Development Alternatives, Inc.**

7250 Woodmont Avenue  
Suite 200  
Bethesda, MD 20814  
Contract Number:  
LAG-I-00-99-00017-00

### **Associates in Rural Development, Inc.**

110 Main Street, 4th Floor  
Burlington, VT 05401  
Contract Number:  
LAG-I-00-99-00018-00

### **PA Consulting Group (formerly Hagler Bailly Services, Inc.)**

1530 Wilson Boulevard  
Suite 400  
Arlington, VA 20009-0300  
Contract Number:  
LAG-I-00-99-00019-00

## Water Support Program

**Description of Services:** The Water Support Program (WASP) provides advisory and technical assistance services in integrated water and coastal resources management through a Resource Support Service Agreement and a five-year interagency agreement with the National Oceanic and Atmospheric Administration (NOAA) in the Department of Commerce. The WASP provides USAID

with technical staff support for program development and technical oversight, access to NOAA staff for short-term assignments and advisory services, and makes available information and other capabilities of the agency. NOAA has extensive experience in coastal zone management, endangered species protection and habitat management, hydrological and meteorological data analysis, modeling and forecasting, and environmental satellite and other data acquisition and monitoring.

**U.S. Department of Commerce Partners:** National Weather Service, National Marine Fisheries Service, National Environmental Satellite and Data Information Service, National Ocean Service, and the Office of Oceanic and Atmospheric Research.

**Type:** Interagency Agreement  
**End Date:** September 30, 2003  
*(estimated)*  
**Geographic Scope:** Global  
**USAID Contact:** Daniel J. Deely  
**Telephone:** (202) 712-5255  
**Fax:** (202) 216-3174  
**E-mail:** ddeely@usaid.gov

### Coordinating Agency

**U.S. Department of Commerce**

National Oceanic and Atmospheric Administration  
 Office of International Affairs  
 14th & Constitution Ave., NW  
 Washington, DC 20230  
 Agreement Number: RSSA PCE-R-C-94-00009-00  
 IAA ENV-P-00-98-00004-00

## Coastal Resources Management II Cooperative Agreement

**Description of Services:** This cooperative agreement strengthens the capacity of public and private institutions to manage coastal resources more effectively on a sustainable basis through integrated approaches to coastal planning and development. Services offered include short-, medium- and long-term technical assistance to USAID

missions and developing country governmental and nongovernmental organizations; information dissemination on effective coastal management; and support for field demonstration programs to develop and document effective techniques to address coastal management issues in diverse social, political and economic settings.

**Type:** Cooperative Agreement

**End Date:** September 30, 2003

**Geographic Scope:** Coastal Nations

**USAID Contact:** Richard Volk

**Telephone:** (202) 712-5373

**Fax:** (202) 216-3174

**E-mail:** rvolk@usaid.gov

### Cooperator

***University of Rhode Island***

Coastal Resources Center

URI Bay Campus

Narragansett, RI 02882

Agreement Number: PCE-A-00-95-00030-00



## Rural and Agricultural Incomes in a Sustainable Environment (RAISE) Indefinite Quantity Contract

**Description of Services:** The Bureau for Global Programs, Field Support and Research's first large-scale field support program, the Rural and Agricultural Incomes in a Sustainable Environment (RAISE) IQC, is managed jointly by the Global Environment Center and the Center for Economic Growth and Agricultural Development. RAISE is a new

technical assistance partnership with the objective of seeking out and capturing the huge potential for raising rural incomes while improving natural resources management. It promotes commercially and environmentally sound policies and investments aimed at natural resources-based industries and supports community-based sustainable, natural resources management.

**Associates in Rural Development, Inc. Subcontractors:** Cargill Technical Services; Associates for International Resources and Development; Carana Corp.; A.P. Gross and Co.; International Programs Consortium, Inc.; Land O'Lakes; Purdue University; and Technoserve.

**Chemonics International, Inc. Subcontractors:** CARE; George Washington University; HARZA Engineering Company; International Fertilizer Development Center; International Food Policy Research Institute; International Technology Investment, Ltd.; J.E. Austin Associates; MUCIA; Prime, International; Rodale Institute; Sigma One Corp.; Texas A&M University; and The Forest Management Trust.

**Development Alternatives, Inc. Subcontractors:** Conservation International; Fintrac, Inc.; Management Systems International; Michigan State University; and Winrock International.

<b>Type:</b>	Indefinite Quantity Contract
<b>End Date:</b>	September 30, 2007
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Alan Hurdus
<b>Telephone:</b>	(202) 712-0218
<b>Fax:</b>	(202) 216-3174
<b>E-mail:</b>	alhurdus@usaid.gov

### Prime Contractors

**Associates in Rural Development, Inc.**

110 Main Street 4<sup>th</sup> Floor  
Burlington, VT 05402  
Contract Number:  
PCE-I-00-99-00001

**Chemonics International, Inc.**

1133 20<sup>th</sup> Street, NW, Suite 600  
Washington, DC 20036  
Contract Number:  
PCE-I-00-99-00003

**Development Alternatives, Inc.**

7250 Woodmont Avenue, Suite 200  
Bethesda, MD 20814  
Contract Number:  
PCE-I-00-99-00002



Part IV

**Directory of  
Global Environment Center Support Services –  
Environment and Urban Programs**

# Sustainable Urban Management Indefinite Quantity Contract

**Description of Services:** This contract provides quick-response, short-, medium- and long-term advisory services, technical assistance and training in support of USAID's goal of well-managed urbanization. Work under this contract will focus on three of USAID's strategic objectives: (1) protection of the environment for long-term sustainability, (2) democracy and good governance and (3) broad-based economic growth.

**Type:** Indefinite Quantity Contract  
**End Date:** February 21, 2002 (with possible 2-year extension)  
**Geographic Scope:** Global  
**USAID Contact:** Sheree McManus  
**Telephone:** (202) 712-4187  
**Fax:** (202) 216-3174  
**E-mail:** smcmanus@usaid.gov

**Abt Associates, Inc. Subcontractors:**

American Manufacturer's Export Group;  
 Barents Group, LLC; Development Group International; Institute for Public-Private Partnerships, Inc.; MorBanc Financial Corp.; and National Association of Counties.

**Community Consulting International Subcontractors:** ADB & Associates, Ltd.; Cardiff Consulting Services, Inc.; The Center for Nations in Transition; Harvard University Graduate School of Design; Development Alternatives, Inc.; DHV Consultants, Ltd.; Environmental Law Institute; Environmental Quality International; Institute for Housing and Urban Development Studies; John Dickard Associates; Malcolm Pirne, Inc.; National Pollution Prevention Roundtable; Price Waterhouse Coopers; Rivkin Associates; and U.S. Environmental Training Institute.

**International City/County Management Association Subcontractors:** International Resources Group, Ltd. and Technical Support Services, Inc.

**PADCO, Inc. Subcontractors:** The Bond Market Association; EnviroNet Incorporated; Environmental Law Program; FannieMae; Georgia State University; Global Environment & Technology Foundation; PA Consulting Group (formerly Hagler Bailly Services, Inc.); Hawkins, Delafield & Wood; The International Council for Local Environmental Initiatives; International Institute for Energy Conservation; MBIA/Capital Advisors, Ltd.; National League of Cities; The Research Foundation of the State University of New York; Sheladia Associates, Inc.; Sister Cities International; Water Environment Federation; and Wharton School International Housing Finance Program.

**Research Triangle Institute Subcontractors:** Associates in Rural Development, Inc.; Cooperative Housing Foundation; Deloitte Touche Tohmatsu International; and Government Financial Group, Inc.

**The Urban Institute Subcontractors:** Chemonics International, Inc.; Camp, Dresser & McKee International, Inc.; The Institute of Public Administration; and Training Resources Group, Inc.

## Prime Contractors

**Abt Associates, Inc.**

Hampden Square, Suite 600  
 4800 Montgomery Lane  
 Bethesda, MD 20814  
 Contract Number:  
 LAG-I-00-99-00007-00

**Community Consulting International**

1012 N Street, NW  
 Washington, DC 20001  
 Contract Number:  
 LAG-I-00-99-00010-00

**International City/County Management Association**

777 N. Capital Street, NE, Suite 500  
 Washington, DC 20002  
 Contract Number:  
 LAG-I-00-99-00008-00

**PADCO, Inc.**

1025 Thomas Jefferson St.,  
 NW

**Research Triangle Institute**

3040 Cornwallis Road

**The Urban Institute**

2100 M Street, NW  
 Washington, DC 20037

Suite 170  
Washington, DC 20007-5209  
Contract Number:  
LAG-I-00-99-00035-00

Research Triangle Park,  
NC 27709-2194  
Contract Number:  
LAG-I-00-99-00009-00

Contract Number:  
LAG-I-00-99-00036-00

## Private/Public Partnership for Quality Habitat Programming Cooperative Agreement

**Description of Services:** The purpose of this three-year cooperative agreement is to establish self-sustaining models for housing and credit that will enable more poor families and local institutions worldwide to access quality habitat. Its aim is to utilize demonstration models to replicate sustainable, cost recoverable models of housing and credit on a large scale.

**Type:** Cooperative Agreement  
**End Date:** September 30, 2000  
**Geographic Scope:** Global  
**USAID Contact:** Ronald Carlson  
**Telephone:** (202) 712-4182  
**Fax:** (202) 216-3174  
**E-mail:** rcarlson@usaid.gov

### Cooperator

***PLAN International (Credit for Habitat Team)***

3260 Wilson Blvd., Suite 11  
Arlington, VA 22201

Agreement Number: PCE-A-00-96-90032-00

## Resource Cities Cooperative Agreement

**Description of Services:** This cooperative agreement with the International City/County Management Association (ICMA) will facilitate the expansion of the Resource Cities partnership program. Through these partnerships, cities and municipal associations overseas are able to learn directly from teams of urban management professionals in the United States through exchanges over an 18- to 24-month period. Missions and bureaus are able to buy in to the agreement with no additional procurement action needed. It is expected that 20 to 25 new partnerships will be initiated through this three-year agreement.

<b>Type:</b>	Cooperative Agreement
<b>End Date:</b>	July 1, 2002 ( <i>estimated</i> )
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Alison Paijit
<b>Telephone:</b>	(202) 712-5323
<b>Fax:</b>	(202) 216-3174
<b>E-mail:</b>	apaijit@usaid.gov

### Cooperator

***International City/County Management Association***

777 North Capitol Street, NE, Suite 500

Washington, DC 20002

Agreement Number: LAG-A-00-99-00020-00

## Power, Energy and Telecommunications

**Description of Services:** The *POWERTEL* IQC provides quick-response, short-term technical services in the power/energy sectors, industrial engineering, Value Engineering, institution and policy reform, and telecommunications. The contract has a ceiling of \$25 million.

**Type:** Indefinite Quantity Contract  
**End Date:** January 15, 2003  
**Geographic Scope:** Global  
**USAID Contact:** James Franckiewicz  
**Telephone:** (202) 712-1988  
**Fax:** (202) 216-3227  
**E-mail:** jfranckiewicz@usaid.gov

*POWERTEL*'s capabilities include the development of hydroelectric power; solar and wind for dispersed generation; geothermal resources; district heating; advanced technology for thermal power, such as supercritical cycles and IGCC; efficiency improvements; and the transfer of clean energy technology. These services are especially important to decreasing greenhouse gas emissions and mitigating climate change.

*POWERTEL*'s services include appraisals and reviews, siting studies and investigations, feasibility studies, design, construction management and environmental assessments. The *POWERTEL* association provides assistance in facility operation and maintenance, procurement and inspection of equipment and materials, project rehabilitation and expansion, and development and presentation of training programs. The *POWERTEL* services also can be used to respond to emergency conditions.

Energy sector services consist of systems engineering, power generation, renewable and nonconventional energy resource development, transmission, distribution, SCADA, energy management, demand-side management, fuel and ash disposal, emissions control and waste to energy. The services also include support for privatization, independent power production and tariff structure design.

**HARZA Engineering Company Partners:** Burns and Roe; Advanced Engineering Associates International; Electrotek Concepts, Inc.; Teleconsult; Barens Group; Squire, Sanders & Dempsey; and Howard Ellegant Associates.

### Prime Contractor

***HARZA Engineering Company***  
 Sears Tower  
 233 South Wacker Drive



Chicago, IL 60606  
 Contract Number: LAG-I-00-98-00002-00

## Civil Engineering and Transportation Engineering Indefinite Quantity Contract

**Description of Services:** This IQC offers engineering, economic, institutional and policy reform, financing, procurement and Value Management/Value Engineering services in transportation and civil engineering. The contract has a \$10 million ceiling. The contract covers all aspects of assessing, planning,

financing, engineering, constructing, purchasing, operating and maintaining any transportation or civil engineering activities, including comprehensive national, regional, local, rural and urban studies in any transportation area or in multimodal/intermodal areas; project development, appraisal, feasibility, financing, planning/programming, design construction supervision, maintenance and rehabilitation in any transportation area; institutional strengthening; policy reform; restructuring and privatization studies; concessions, Build-Operate-Transfer (BOT) and Build-Own-Operate (BOO), user charges and toll facility analysis; public transport, mass transit, traffic and revenue, traffic management and intelligent transport systems studies; economic, financial (including alternative financing), social and environmental impact assessments; procurement; project management and Value Management/Value Engineering; and civil engineering in related fields, such as municipal development.

**Type:** Indefinite Quantity Contract  
**End Date:** July 14, 2002  
**Geographic Scope:** Global  
**USAID Contact:** James Franckiewicz  
 Telephone: (202) 712-1988  
 Fax: (202) 216-3227  
**E-mail:** jfranckiewicz@usaid.gov

**Wilbur Smith Partners:** Booz Allen & Hamilton, Gulf State Engineering Company, Moffat & Nichol, Transportation and Economic Research Associates, and Value Management & Engineering International.

### Prime Contractor

**Wilbur Smith**

P.O. Box 92  
Columbia, SC 29202  
Contract Number: LAG-I-00-97-00013-00

## Environmental Engineering Indefinite Quantity Contract

**Description of Services:** This IQC offers engineering, economic, institutional and policy reform, financing, and value engineering/value management services in a broad number of fields related to environmental, industrial, sanitary, and water resources management/engineering. The contract has a \$25 million ceiling. The contract covers all aspects of assessing, planning, financing, engineering, constructing, operating, and maintaining systems, including comprehensive national, regional, local, rural, and urban studies; project development, appraisal, feasibility, financing, planning/programming, design, construction supervision, maintenance, and rehabilitation; institutional strengthening; policy reform; restructuring and privatization studies; concessions, Build-Operate-Transfer (BOT) and Build-Own-Operate (BOO), user charges and cost recovery, and financial analysis; economic, financial (including alternative financing), social and environmental impact assessments; procurement; project management and value engineering/value management.

**Type:** Indefinite Quantity Contract  
**End Date:** June 24, 2003  
**Geographic Scope:** Global  
**USAID Contact:** James Franckiewicz  
 Telephone: (202) 712-1988  
 Fax: (202) 216-3227  
**E-mail:** jfranckiewicz@usaid.gov

**Camp Dresser McKee Partners:** Harza Engineering, Kvaerner/John Brown, and International Science and Technology Institute for Advanced Engineering.

### Prime Contractor

***Camp Dresser McKee***

1611 N. Kent St.  
 Suite 300  
 Arlington, VA 22209  
 Contract Number: LAG-I-00-98-00034-00



Part V

**Directory of  
Global Environment Center Support Services –  
Energy, Environment and Technology Programs**

## Energy and Environment Indefinite Quantity Contract

**Description of Services:** This IQC was established to offer USAID missions and bureaus a contract mechanism to obtain services in energy sector policy and planning, energy efficiency, renewable energy, and energy and environmental infrastructure and technology transfer. The award period is three years with one optional two-year extension. The cumulative ceiling for all task orders is \$200 million. There are three prime contractors.

**Type:** Indefinite Quantity Contract  
**End Date:** December 18, 2002  
**Geographic Scope:** Global  
**USAID Contact:** Todd Harding  
**Telephone:** (202) 712-1727  
**Fax:** (202) 216-3230  
**E-mail:** tharding@usaid.gov

Note: The ceiling for the Energy IQC has been reached. A new RFP for the Energy IQC is under preparation.

**PA Consulting Group** (formerly Hagler Bailly Services, Inc.) **Subcontractors:** ACEE; Alliance to Save Energy; Burns and Roe; CMP International; First Washington Associates; ICF Kaiser; Institute for International Education; PADCO, Inc.; Scientific Applications International Corporation; SEEA; Sentech; Tellus Institute; and Winrock International.

**Nexant, Inc.** (formerly Bechtel National, Inc.) **Subcontractors:** Price Waterhouse Coopers; Resource Management International, Inc.; Econergy International Corporation; National Rural Electric Cooperative Association; The Center for Clean Air Policy; The Cadmus Group; The Center for Sustainable Technology; CORE International; Development Associates; Florida Solar Energy Center; Hunton and Williams; Idaho Power Resources Corporation; International Institute for Energy Conservation; International Programs Consortium, Inc.; Kiona International, Inc.; and The National Association of Energy Service Companies.

**Advanced Engineering Associates International Subcontractors:** Deloitte Touche Tohmatsu International; Duke Engineering and Services; Flour Daniel, Inc.; HARZA Engineering Company; Honeywell; International Institute for Energy Conservation; International Resources Group, Ltd.; Princeton Economic Research, Inc.; Reid and Priest; Resource Management Associates; Resources for the Future; and Southern California Edison.

### Prime Contractors

**PA Consulting Group**  
 (formerly Hagler Bailly)  
 1530 Wilson Boulevard  
 Suite 500  
 Arlington, VA 22209  
 Contract Number:  
 LAG-I-00-98-00005-00

**Nexant, Inc.**  
 A Bechtel Technology and  
 Consulting Company  
 1030 15th Street, NW  
 Suite 750  
 Washington, DC 20005  
 Contract Number:  
 LAG-I-00-98-00006-00

**Advanced Engineering  
 Associates International**  
 1730 K St., NW  
 Suite 1201  
 Washington, DC 20006  
 Contract Number:  
 LAG-I-00-98-00004-00



## Energy and Environment Training Indefinite Quantity Contract

**Description of Services:** The Energy and Environment Training IQC is designed as a companion to the Energy IQC and thus operates in the same sector areas of energy sector policy and planning, energy efficiency, renewable energy, and energy and environmental infrastructure and technology transfer. Contract services can be accessed to design, develop and implement cost-effective and targeted energy and environmental technical training.

These provide specialized technical training expertise, such as training needs assessments; medium- and short-term skills and knowledge-based training courses and workshops; study tours; stakeholder partnerships and exchanges; educational and informational outreach programs; and alumni programs. Services are obtained through negotiated task orders. Task orders may be written to extend throughout the life of the contract (i.e., three years with one two-year optional extension). The cumulative value of activities under all three IQCs combined cannot exceed \$50 million.

**Academy for Educational Development Subcontractors:** PA Consulting Group (formerly Hagler Bailly Services, Inc.); International Resources Group, Ltd.; Parsons Power Group; and Partnership for Environmental Technology Education.

**CORE International Subcontractors:** Chemonics International, Inc.; Nexant, Inc. (formerly Bechtel National, Inc.); Resource Management International, Inc.; Price Waterhouse Coopers; NRECA International, Ltd.; Global Vision, Inc.; DynCorp, Inc.; and Center for Clean Air Policy.

**Institute for International Education Resource Associates:** Alliance to Save Energy; Alternative Energy Development; Ballard Spahr Andrews & Ingersoll; Battelle; Black & Veatch; CC Pace Resources; CMP International; Development Alternatives, Inc.; deLucia and Associates, Inc.; Dobbin International; EA International; Electric Power Supply Association; Electrotek Concepts, Inc.; Energetics, Inc.; Energy & Environmental Research Center; Enviro-Management & Research; Environmental Export Council; Environmental Law Institute; EPS Solutions; ETS International, Inc.; Fesharaki Associates Consulting and Technical Services, Inc.; Florida Power & Light; Fossil Consulting Services; Global Energy Concepts; C.H. Guernsey & Company; Hogan & Hartson, LLP; International City/County Management Association; International Institute for Energy Conservation; Investment Evaluations Corporation; K&M Engineering Corporation; Lawrence Berkeley National Laboratory; The Lexington Group; Management Concepts, Inc.; McNeil Technologies, Inc.; North Carolina Solar Center; Oil and Gas Consultants International Training, Inc.; PADCO, Inc.; Power Technologies, Inc.; PP&L Resources; Regulatory Assistance Project; Sentech; Shell Engineering & Associates, Inc.; Solar Electric Light Fund; Southwest Technology Development Institute; Taylor-DeJongh, Inc.; Tellus Institute/SEI – Boston; Tetrahedon, Inc.; Tucson Electric Power Company; The Urban Institute; U.S. Energy Association; The Waste Reduction Institute; and World Energy Efficiency Association.

**Type:** Indefinite Quantity Contract

**End Date:** June 5, 2001

**Geographic Scope:** Global

**USAID Contact:** Mark Murray

**Telephone:** (202) 712-1656

**Fax:** (202) 216-3230

**E-mail:** mmurray@usaid.gov

### Prime Contractors

**Academy for Educational Development**

1825 Connecticut Avenue,  
NW  
Washington, DC 20009-5721  
Contract Number:  
LAG-I-00-98-00011

**CORE International**

5101 Wisconsin Ave., NW  
Suite 305  
Washington, DC 20016  
Contract Number:  
LAG-I-00-98-00010

**Institute for International Education**

1400 K Street, NW, Suite 700  
Washington, DC 20005  
Contract Number:  
LAG-I-00-98-00012





## U.S. Energy Association Cooperative Agreement II

**Description of Services:** This cooperative agreement focuses on the implementation of regional and country specific programs related to regulation, environment and system reliability with an emphasis on climate change mitigation. Programs include exchange visits, summits and small workshops. Included in this program is a project support fund to provide funding to assess and implement specific projects in USAID-assisted countries that avoid, reduce and mitigate the climate change impacts of greenhouse gas emissions.

<b>Type:</b> Cooperative Agreement
<b>End Date:</b> September 8, 2001
<b>Geographic Scope:</b> Global
<b>USAID Contact:</b> Gordon Weynand
<b>Telephone:</b> (202) 712-1750
<b>Fax:</b> (202) 216-3230
<b>E-mail:</b> goweynand@usaid.gov

### Cooperator

***U.S. Energy Association***

1300 Pennsylvania Ave., NW

Suite 550, Mail Box 142

Washington, DC 20004-3022

Agreement Number: DHR-A-00-90-00091-00

## Oak Ridge National Laboratory Interagency Agreement

**Description of Services:** Oak Ridge National Laboratory (ORNL) provides assistance in program design, monitoring and evaluation, short-term technical assistance, and short-term staff support. More specifically, ORNL provides assistance in the areas of strategic planning and program development, program coordination, program and project monitoring and evaluation, and technical support.

Technical areas of support include clean energy development, environmental policy making and institution building, global climate and environmental change, and regional sectoral vulnerabilities and impact assessments.

**Type:** Participating Agency Services Agreement

**End Date:** August 13, 2001

**Geographic Scope:** Worldwide

**USAID Contact:** Robert MacLeod

**Telephone:** (202) 712-4473

**Fax:** (202) 216-3230

**E-mail:** rmacleod@usaid.gov

### Agency

***Oak Ridge National Laboratory***

P.O. Box 208

Oak Ridge, TN 37831

Agreement Number: LAG-P-00-95-00017-00

## Winrock International Leader with Associates Agreement II

**Description of Services:** This agreement supports Winrock International in working to establish a network of Renewable Energy Program Support Offices (REPSOs) to build local capacity in renewable energy, accelerate the commercialization of renewable energy and improve access to energy services in rural areas. Work was recently expanded to link the REPSO activities with those of four other organizations, forming the Non-Governmental Organization Renewable Energy Initiative (NGO/REI). NGO/REI activities reduce technical, financial, economic and institutional risks associated with renewable energy systems in order to encourage public and private sector investment in commercially proven renewable energy systems.

<b>Type:</b>	Cooperative Agreement
<b>End Date:</b>	September 2002
<b>Geographic Scope:</b>	Worldwide
<b>USAID Contact:</b>	Patricia Flanagan
<b>Telephone:</b>	(202) 712-4026
<b>Fax:</b>	(202) 216-3230
<b>E-mail:</b>	pflanagan@usaid.gov

### Cooperator

**Winrock International Institute for Agricultural Development**  
 1611 N. Kent Street, Suite 1200  
 Arlington, VA 22209  
 Agreement Number: LAG-5730-A-00-6001-00

## National Renewable Energy Laboratory Interagency Agreement

**Description of Services:** Under this interagency agreement, the U.S. Department of Energy/National Renewable Energy Laboratory provides services to assist USAID's Global Environment Center. These services include design, development, implementation and evaluation of programs and activities that support the USAID goals for the promotion of renewable energy technologies and the reduction of greenhouse gas emissions to combat climate change. Technology Cooperation Agreement Pilot Project (TCAPP) activities are also pursued under this agreement.

<b>Type:</b>	Interagency Agreement
<b>End Date:</b>	June 30, 2001
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Patricia Flanagan
<b>Telephone:</b>	(202) 712-4026
<b>Fax:</b>	(202) 216-3230
<b>E-mail:</b>	pflanagan@usaid.gov

### Agency

#### **National Renewable Energy Laboratory**

1617 Cole Boulevard  
Golden, CO 80401-3393  
Agreement Number: AAG-P-00-97-00014-00

## World Bank/Global Environment Facility Grant

**Description of Services:** This grant (to the World Bank Renewable Energy Trust Fund) supports an existing staff assignment to the Climate Change Team within the World Bank's Environment Department. The primary purpose of this grant is to enhance environmentally sustainable development and renewable energy activities at the World Bank. The

jointly funded (USAID/U.S. Department of Energy) assignment supports the following subtasks: (1) World Bank/Global Environment Facility strategic partnership for renewable energy and (2) application of carbon dioxide externalities in project design and selection.

**Type:** Grant

**End Date:** July 25, 2001

**Geographic Scope:** Worldwide

**USAID Contact:** Patricia Flanagan

**Telephone:** (202) 712-4026

**Fax:** (202) 216-3230

**E-mail:** pflanagan@usaid.gov

### Grantee

**World Bank/Global Environment Facility**

1818 H Street, NW

Washington, DC 20433

Grant Number: ENV-G-00-99-00004-00

## Institutionalization of Renewable Energy in the Americas Initiative at the Organization of American States Grant

**Description of Services:** This agreement supports the institutionalization of Renewable Energy in the Americas (REIA) Initiative at the Organization of American States (OAS) in implementing sustainable energy projects throughout Latin America and the Caribbean. The activities under this agreement provide energy policy and regulation support, technical assistance and trade promotion, and sustainable energy impact analyses. The agreement also funds the Technical Secretariat of REIA at the OAS.

**Type:** Grant  
**End Date:** April 30, 2001  
**Geographic Scope:** Latin America/Caribbean  
**USAID Contact:** Regina Ostergaard-Klem  
**Telephone:** (202) 712-4185  
**Fax:** (202) 216-3230  
**E-mail:** [rostergaardklem@usaid.gov](mailto:rostergaardklem@usaid.gov)

### Grantee

***Organization of American States***

17<sup>th</sup> Street & Constitution Ave., NW

Washington, DC 20006

Grant Number: ENV-G-00-99-00001-00

## E&Co Cooperative Agreement

**Description of Services:** This agreement, in concert with BUN Central America and PA Consulting Group (formerly Hagler Bailly, Inc.), supports 11 renewable energy activities in Central America. Eight of these activities focus on enterprise development, next state financing, capacity building, and policy/regulatory reform; three of these activities are of a cross-cutting character and include the development and dissemination of targeted manuals on off-grid energy deployment models, greenhouse gas information for renewable energy entrepreneurs, and a monitoring and evaluation manual for renewable energy initiatives.

<b>Type:</b>	Cooperative Agreement
<b>End Date:</b>	October 2001
<b>Geographic Scope:</b>	Caribbean
<b>USAID Contact:</b>	Patricia Flanagan
<b>Telephone:</b>	(202) 712-4026
<b>Fax:</b>	(202) 216-3230
<b>E-mail:</b>	pflanagan@usaid.gov

### Cooperator

#### **E&Co**

383 Franklin Street  
 Bloomfield, NJ 07003  
 Agreement Number: TBD



## Renewable Energy Technical Support Interagency Agreement

**Description of Services:** This agreement supports Sandia National Laboratories in providing short-term technical advice to USAID-funded renewable energy projects. The activities under this agreement include short-term technical support to multilateral banks in the areas of renewable energy project analysis and specification development and technical support to USAID projects in the development of productive uses of rural-based renewable energy.

**Type:** Interagency Agreement  
**End Date:** September 21, 2002  
**Geographic Scope:** Worldwide  
**USAID Contact:** Patricia Flanagan  
**Telephone:** (202) 712-4026  
**Fax:** (202) 216-3230  
**E-mail:** pflanagan@usaid.gov

### Agency

***Sandia National Laboratories***

P.O. Box 5800

Albuquerque, NM 87185

Agreement Number: ENV-123.2 (936-5730)

## Alliance to Save Energy Cooperative Agreement

**Description of Services:** This agreement supports the Alliance to Save Energy in development of a series of energy efficiency activities in several countries, including India, Ghana and Ukraine. The Alliance has two primary objectives in this cooperative agreement. The first objective is to implement “macro-level” policy initiatives that will create a favorable

policy climate, thereby reducing investment obstacles to energy efficiency products and services. The second objective enhances hands-on project implementation at the local level in order to develop innovative and replicable approaches to energy efficiency project implementation. The Alliance will work on specific activities under this contract. For example, the CLASP program supports several components of collaborative labeling and appliance standards. The Alliance also supports activities for the implementation of a municipal-level water pumping efficiency program in Brazil, expansion of Industry Partnerships Programs in Mexico and Thailand, and enhancement of the Sustainable Cities Initiative in India, and the Energy Foundation in Ghana.

**Type:** Cooperative Agreement

**End Date:** February 27, 2002

**Geographic Scope:** Global

**USAID Contact:** Robert MacLeod

**Telephone:** (202) 712-4473

**Fax:** (202) 216-3230

**E-mail:** rmacleod@usaid.gov

### Cooperator

***Alliance to Save Energy***

1200 18th Street, NW, Suite 900

Washington, DC 20036

Agreement Number: LAG-A-00-97-00006-00

## International Institute for Energy Conservation/CERF Cooperative Agreement

**Description of Services:** This agreement provides funding support for the International Institute for Energy Conservation (IIEC). The IIEC program aims to increase the regional harmonization of energy efficiency standards in Asia and Latin America, distribute second-hand equipment and promote initiatives

to leverage financial support from the private sector. Primary countries for action include the Philippines, India, Brazil and Mexico. Under its revised cooperative agreement, IIEC will be working on three tasks. The first task is "Global Standards: Support for Global Implementation of Energy Efficiency Standards." These activities are designed to dramatically increase access to information on standards by policy makers worldwide while complementing other activities proposed by the Lawrence Berkley National Laboratory and the Alliance to Save Energy. The second task, "Brazil ESCO/Cogen: Development of the Brazilian Market for Energy Services and Cogeneration," has IIEC supporting the development of the energy services and cogeneration markets in Brazil. IIEC will continue to work with the Instituto Nacional de Eficiencia Energetica, based in Rio de Janeiro, as the local partner. Third, IIEC supports "LABCSE: Promotion of the Latin America Business Council for Sustainable Energy." Current funding for this activity is supporting initial steps in the development of the LABCSE. These include building the prospective member database of more than 125 Latin American sustainable energy companies, preparing marketing materials for use in generating interest and support, exploration of the key issues and objectives for the Business Council in Brazil, and establishing a Brazilian secretariat to coordinate and support the nascent Business Council.

<b>Type:</b>	Cooperative Agreement
<b>End Date:</b>	July 31, 2001
<b>Geographic Scope:</b>	Asia and Latin America
<b>USAID Contact:</b>	Robert MacLeod
<b>Telephone:</b>	(202) 712-4473
<b>Fax:</b>	(202) 216-3230
<b>E-mail:</b>	rmacleod@usaid.gov

### Cooperator

#### ***International Institute for Energy Conservation/CERF***

2131 K St., NW, Suite 700

Washington, DC 20037-1810

Agreement Number: LAG-A-00-97-00005-00

## Lawrence Berkeley National Laboratory Interagency Agreement

**Description of Services:** This inter-agency agreement draws on the expertise of the U.S. Department of Energy (DOE)/Lawrence Berkeley National Laboratory (LBNL), especially in areas of energy efficiency, environmental technologies and greenhouse gas emissions, to assist the Global Environment Center in achieving its strategic objective to increase the

production and use of sustainable energy resources in developing countries. At USAID's request, DOE/LBNL will explore options for reductions of greenhouse gas emissions by improving the overall technical, financial and environmental performance of the energy and electric power sectors in key developing countries and to provide these countries with energy system alternatives. DOE/LBNL's activities will focus primarily on the USAID key countries of Mexico, Brazil and the Philippines. Activities will provide technical assistance to the USAID/Mexico Mission for energy efficiency programs with the public and private sector and support for the Secretariat of the U.S. Initiative for Joint Implementation, the U.S. Country Studies Program and the Global Climate Change Initiative.

<b>Type:</b>	Interagency Agreement
<b>End Date:</b>	June 30, 2001
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Robert MacLeod
<b>Telephone:</b>	(202) 712-4473
<b>Fax:</b>	(202) 216-3230
<b>E-mail:</b>	rmacleod@usaid.gov

### Agency

#### **Lawrence Berkeley National Laboratory**

MS-50-A-4112

1 Cyclotron Road

Berkeley, CA 94720

Agreement Number: 936-5743-G-00-5804-00

## Business Council for Sustainable Energy Cooperative Agreement

**Description of Services:** This cooperative agreement is part of the “Partnership for Business” project that focuses on USAID-targeted countries in order to promote the Agency’s climate change agenda through clean energy technologies.

**Type:** Cooperative Agreement  
**End Date:** September 30, 2002  
**Geographic Scope:** Worldwide  
**USAID Contact:** Vacant  
**Telephone:**  
**Fax:**  
**E-mail:**

### Cooperator

***Business Council for Sustainable Energy***

1200 18<sup>th</sup> Street, NW

Washington, DC 20036

Cooperative Agreement Number: TBD

## U.S. Environmental Protection Agency Interagency Agreement

**Description of Services:** The purpose of this agreement is to provide USAID's bureaus, missions and Regional Urban Development Offices (RUDOs) with a mechanism to collaborate with the U.S.

Environmental Protection Agency in developing activities in three areas: improved environmental management, global climate change, and

environmental information exchange and training. A sampling of proposed activities includes supporting workshops in Asia Pacific Economic Cooperation (APEC) countries on phasing lead out of gasoline, developing a municipal environmental management system in three cities in Mexico, and developing local government industrial partnerships in Mexico and the Philippines.

**Type:** Interagency Agreement

**End Date:** October 1, 2002

**Geographic Scope:** Global

**USAID Contact:** Robert MacLeod

**Telephone:** (202) 712-4473

**Fax:** (202) 216-3174

**E-mail:** rmacleod@usaid.gov

### Agency

#### **U.S. Environmental Protection Agency**

Office of International Activities

1300 Pennsylvania Ave., NW

Washington, DC 20004

Agreement Number: ENV-P-00-98-00003-00

## International Council for Local Environmental Initiatives Cooperative Agreement

**Description of Services:** Under this cooperative agreement, the International Council for Local Environmental Initiatives (ICLEI) will be working with three to five cities in both Mexico and the Philippines to reduce greenhouse gas emissions through the implementation of a five milestone performance framework:

(1) emissions inventory, (2) emissions forecast, (3) emissions reduction target, (4) emissions action plan, and (5) plan implementation and emissions monitoring. More than 200 cities worldwide are participating in ICLEI's Cities for Climate Protection program. ICLEI will also engage national government officials in these local efforts to demonstrate the role that municipal governments can play in implementing national climate action plans. Beginning in early 2000, the work will be replicated in India and South Africa.

<b>Type:</b>	Cooperative Agreement
<b>End Date:</b>	October 1, 2002
<b>Geographic Scope:</b>	Global
<b>USAID Contact:</b>	Robert MacLeod
<b>Telephone:</b>	(202) 712-4473
<b>Fax:</b>	(202) 216-3174
<b>E-mail:</b>	rmacleod@usaid.gov

### Cooperator

#### ***International Council for Local Environmental Initiatives***

Cities for Climate Protection Campaign

ICLEI World Secretariat

8th Floor, East Tower, City Hall

Toronto, Ontario M5H2N2

Canada

Agreement Number: PCE-A-0093-00065-00





Part VI

## **Contact Information Directories**

**Contact Information (*by organizational unit*)**

**Contact Information (*alphabetically*)**

## Global Environment Center (G/ENV)

Figure 4 shows the Global Environment Center's organizational structure.

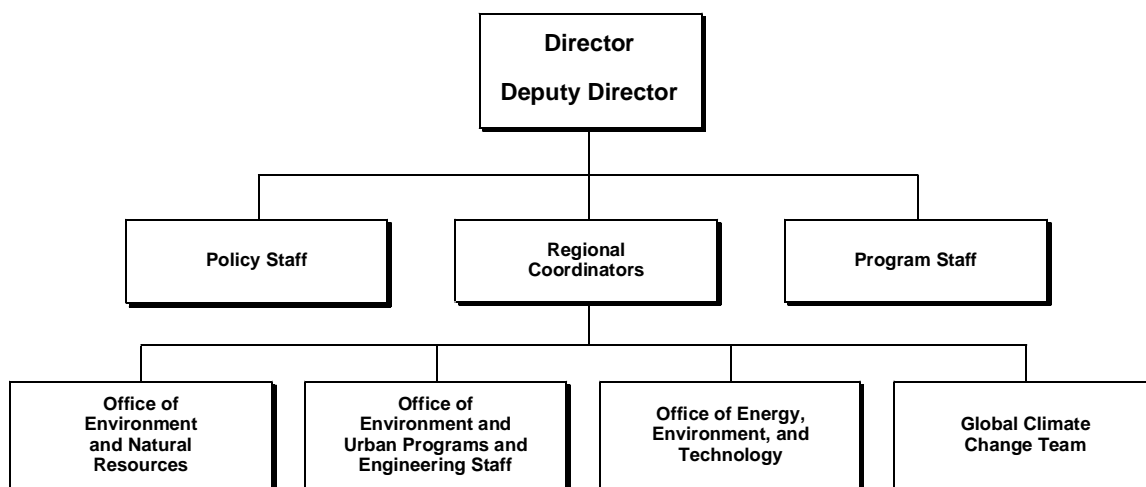


Figure 4 Global Environment Center

### Office of the Director

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Franklin Moore <i>Acting Deputy Assistant Administrator</i>	3.08-054	(202) 712-1750	fmoore@usaid.gov
Vacant <i>Associate Assistant Administrator</i>			
Barbara Adams <i>Secretary</i>	3.08-094	(202) 712-1451	badams@usaid.gov
Deborah Hickey <i>Program Analyst</i>	3.08-061	(202) 712-0061	dhickey@usaid.gov

### Regional Coordinators

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Russel Backus <i>Africa, Asia and the Near East, Europe and Eurasia (acting)</i>	3.08-062	(202) 712-1543	rbackus@usaid.gov
John Matuszak <i>Latin America and the Caribbean</i>	3.08-035	(202) 712-5419	jmatuszak@usaid.gov

### Policy and International Organizations

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Ken Baum <i>Senior Economist</i>	3.08-034	(202) 712-0532	kbaum@usaid.gov

Kim Sais <i>Policy Advisor</i>	3.08-063	(202) 712-1745	ksais@usaid.gov
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#### Program Staff

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
David Grossman <i>Program Officer</i>	3.08-055	(202) 712-0145	dgrossman@usaid.gov
Patricia Bowen <i>Program Analyst</i>	3.08-045	(202) 712-0277	pbowen@usaid.gov
Cecelia Burks <i>Program Analyst</i>	3.08-057	(202) 712-4228	cburks@usaid.gov
Michael Bowyer <i>Program Assistant</i>	3.08-044	(202) 712-5446	mbowyer@usaid.gov

#### Bureau Environment Officer

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Paul des Rosiers <i>Global and Humanitarian Response Bureau's Environmental Officer</i>	3.08-031	(202) 712-1873	pdesrosiers@usaid.gov

#### Special Advisors to the Director

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Michael Crosby <i>Science Advisor</i>	3.08-097	(202) 712-0116	mcrosby@usaid.gov
Barbara Best <i>Policy Advisor</i>	3.08-084A	(202) 712-0553	bbest@usaid.gov

#### New Entry Professionals

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Jill Kelley	3.08-080A	(202) 712-4918	jkelley@usaid.gov
Steve Olive	3.08-080B	(202) 712-5627	solive@usaid.gov
John Smith-Sreen	3.08-081A	(202) 712-5885	jsmith-sreen@usaid.gov
Michele Zador	3.08-082B	(202) 712-4938	mzador@usaid.gov
Rolf Anderson	6.07-082	(202) 712-1783	roanderson@usaid.gov
Laurie de Freese	3.08-082B	(202) 712-5626	ldefreese@usaid.gov

# Office of Environment and Natural Resources (G/ENV/ENR)

The Office of Environment and Natural Resources’ organizational structure is shown in Figure 5.

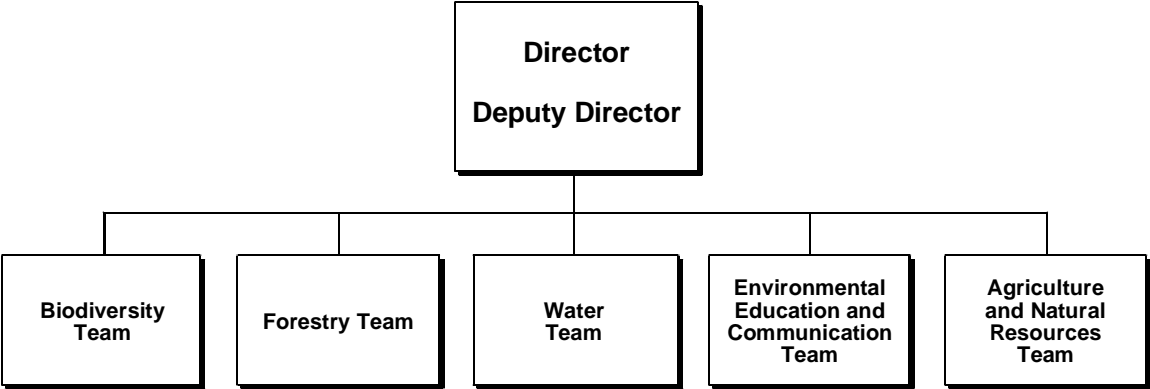


Figure 5 Office of Environment and Natural Resources

## Office of the Director – Environment and Natural Resources

<i><b>Name</b></i>	<i><b>Room Number</b></i>	<i><b>Telephone</b></i>	<i><b>E-Mail</b></i>
William Sugrue <i>Director</i>	3.08-099	(202) 712-5879	wsugrue@usaid.gov
Vacant <i>Deputy Director</i>			

## Biodiversity Team

<i><b>Name</b></i>	<i><b>Room Number</b></i>	<i><b>Telephone</b></i>	<i><b>E-Mail</b></i>
Cynthia Gill*	3.07-031	(202) 712-4177	cgill@usaid.gov
Mary Rowen	3.07-022	(202) 712-4466	mrowen@usaid.gov
Robin Martino	3.08-151	(202) 712-4178	rmartino@usaid.gov
Terilyn Allendorf	3.08-036A	(202) 712-1547	tallendorf@usaid.gov

## Forestry Team

<i><b>Name</b></i>	<i><b>Room Number</b></i>	<i><b>Telephone</b></i>	<i><b>E-Mail</b></i>
CJ Rushin-Bell*	3.08-033	(202) 712-0145	cjrushin-bell@usaid.gov
Jean Brennan	3.08-030	(202) 712-5416	jbrennan@usaid.gov
Leroy Duvall	3.08-043	(202) 712-4865	lduvall@usaid.gov

---

\* = Team Leader

### Water Team

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Alan Hurdus*	3.07-033	(202) 712-0218	alhurdus@usaid.gov
Daniel J. Deely	3.07-034	(202) 712-5255	ddeely@usaid.gov
Sharon Murray	3.07-030A	(202) 712-0515	smurray@usaid.gov
Richard Volk	3.08-142	(202) 712-5373	rvolk@usaid.gov
Chris Scott	3.08-144	(202) 712-0633	cscott@usaid.gov

### Environmental Education and Communication Team

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Roberta Hilbruner*	3.08-135	(202) 712-5688	rhilbruner@usaid.gov
Tony Meyer	3.09-014	(202) 712-4137	ameyer@usaid.gov

### Agriculture and Natural Resources Team

<b>Name</b>	<b>Room Number</b>	<b>Telephone</b>	<b>E-Mail</b>
Alan Hurdus*	3.07-033	(202) 712-0218	alhurdus@usaid.gov

---

\* = Team Leader

# Office of Environment and Urban Programs (G/ENV/UP)

The Office of Environment and Urban Programs’ organizational structure is shown in Figure 6. The chart reflects the office structure put in place at the beginning of Fiscal Year 1999.

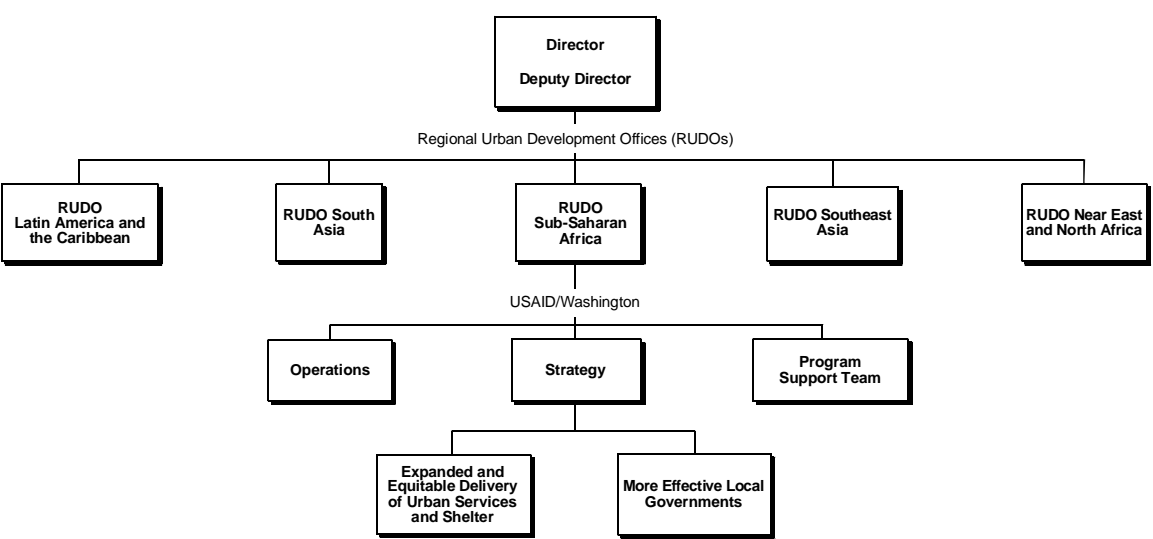


Figure 6 Office of Environment and Urban Programs

## Office of the Director – Environment and Urban Programs

Name	Room Number	Telephone	E-Mail
David Painter <i>Director</i>	3.08-100	(202) 712-1770	dpainter@usaid.gov
Kraig Baier <i>Acting Deputy Director</i>	3.08-182	(202) 712-4092	kbaier@usaid.gov

## Strategy Team

Name	Room Number	Telephone	E-Mail
James Franckiewicz*	3.08-132	(202) 712-1988	jfranckiewicz@usaid.gov
Lindsay Elmendorf	3.08-130	(202) 712-0254	celmendorf@usaid.gov
Alison Pajit	3.08-086	(202) 712-5323	apajit@usaid.gov

\* = Team Leader

### Expanded and Equitable Delivery of Urban Services and Shelter Team

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## Office of Energy, Environment and Technology (G/ENV/EET)

The Office of Energy, Environment and Technology's organizational structure is shown in Figure 7.

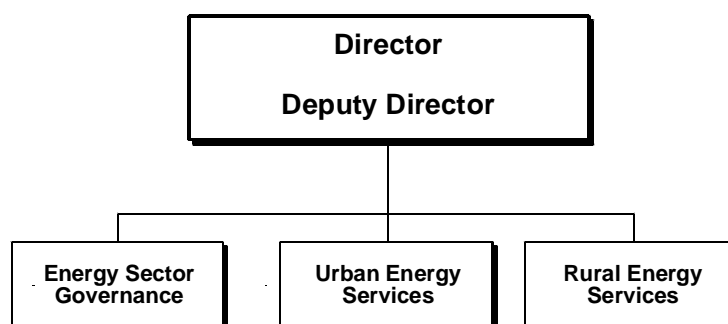


Figure 7 Office of Energy, Environment and Technology

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# Index

---

## A

---

A.P. Gross and Co. · 30  
 Abt Associates, Inc. · 12, 27, 32  
 Academy for Educational Development · 26, 27, 41  
 ACIDI/VOCA · 17  
 ACEE · 40  
 ADB & Associates, Ltd. · 32  
 Advanced Engineering Associates International · 35, 40  
 Alliance to Save Energy · 40, 41, 50, 51  
 Alternative Energy Development · 41  
 American Manufacturer's Export Group · 32  
 APEC · See Asia Pacific Economic Cooperation  
 Asia Forest Network · 24  
 Asia Pacific Economic Cooperation · 5, 54  
 Associates for International Resources and Development · 30  
 Associates in Rural Development, Inc. · 17, 27, 30, 32

## B

---

Ballard Spahr Andrews & Ingersoll · 41  
 Barents Group, LLC · 17, 32  
 Battelle · 41  
 Bechtel National, Inc. · See Nexant, Inc.  
 BHR · See Bureau for Humanitarian Response  
 Biodiversity and Forestry Indefinite Quantity Contract · 17  
 Biodiversity in Regional Development · 20  
 BIOFOR · See Biodiversity and Forestry Indefinite Quantity Contract  
 BiRD · See Biodiversity in Regional Development  
 Black & Veatch · 41  
 Bond Market Association · 32  
 Booz Allen & Hamilton · 36  
 Build-Operate-Transfer · 36, 37  
 Build-Own-Operate · 36, 37  
 Bureau for Humanitarian Response · 2  
 Burns and Roe · 35, 40  
 Business Council for Sustainable Energy · 41, 53

## C

---

C.H. Guernsey & Company · 41  
 Cadmus Group · 40  
 Camp, Dresser & McKee International, Inc. · 12, 27, 32  
 Carana Corp. · 30  
 Cardiff Consulting Services, Inc. · 32  
 CARE · 17, 27, 30  
 Cargill Technical Services · 30  
 CARPE · See Central African Regional Program for the Environment  
 CBD · See UN Commission on Biological Diversity  
 CC Pace Resources · 41  
 CCD · See UN Convention to Combat Desertification  
 CDR Associates · 27  
 Center for Clean Air Policy · 40, 41  
 Center for Democracy and Governance · 3  
 Center for Economic Growth and Agricultural Development · 3, 7, 30  
 Center for Nations in Transition · 32  
 Center for Naval Analysis · 14  
 Center for Sustainable Technology · 40  
 Central African Regional Program for the Environment · 16  
 CH2M HILL · 27  
 Chemonics International, Inc. · 17, 30, 32, 41  
 CITES · 5  
 CMP International · 40, 41  
 Community Consulting International · 32  
 Conservation International · 14, 18, 20, 27, 30  
 Consultative Group on Biological Diversity · 22  
 Convention on Trade in Endangered and Threatened Species · 5  
 Cooperative Housing Foundation · 32  
 CORE International · 40, 41  
 CSD · See UN Commission on Sustainable Development

## D

---

Datex, Inc. · 12

Deloitte Touche Tohmatsu International · 32, 40  
 deLucia and Associates, Inc. · 41  
 Development Alternatives, Inc. · 12, 14, 27, 30, 32, 41  
 Development Associates · 12, 40  
 Development Group International · 32  
 DHV Consultants, Ltd. · 32  
 Dobbin International · 41  
 Duke Engineering and Services · 40  
 DynCorp, Inc. · 41

## E

E&Co · 48  
 EA Capital · 17  
 EA International · 41  
 Econergy International Corporation · 40  
 Ecotourism Society · 17  
 Electric Power Supply Association · 41  
 Electrotek Concepts, Inc. · 12, 35, 41  
 Energetics, Inc. · 41  
 Energy & Environmental Research Center · 41  
 Energy, Environment and Technology · 4, 7, 39, 65  
 Enterprise Support Associates · 27  
 Enviro-Management & Research · 41  
 EnviroNet Incorporated · 32  
 Environment and Natural Resources · 3, 6, 15, 60  
 Environment and Urban Programs · 3, 7, 31, 62  
 Environment International Ltd. · 17  
 Environmental Education and Communication (GreenCOM) Contract · 26  
 Environmental Export Council · 41  
 Environmental Law Institute · 17, 27, 32, 41  
 Environmental Law Program · 32  
 Environmental Policy and Institutional Strengthening Indefinite Quantity Contract · 14  
 Environmental Quality International · 27, 32  
 EPIQ · See Environmental Policy and Institutional Strengthening Indefinite Quantity Contract  
 EPS Solutions · 41  
 ESG International · 27  
 ETS International, Inc. · 41

## F

FannieMae · 32  
 FCCC · See UN Framework Convention on Climate Change

Fesharaki Associates Consulting and Technical Services, Inc. · 41  
 Fintrac, Inc. · 17, 30  
 First Washington Associates · 40  
 Florida Power & Light · 41  
 Florida Solar Energy Center · 40  
 Flour Daniel, Inc. · 40  
 Forest Management Trust · 17, 30  
 Fossil Consulting Services · 41

## G

G/DG · 3  
 G/EGAD · 3  
 G/ENV/EET · 4, 7, 65  
 G/ENV/ENR · 3, 6, 60  
 G/ENV/UP · 4, 7, 62  
 George Washington University · 30  
 Georgia State University · 32  
 Global Conservation Program · 18  
 Global Energy Concepts · 41  
 Global Environment & Technology Foundation · 32  
 Global Vision, Inc. · 41  
 Global Warming International Center · 17  
 Government Financial Group, Inc. · 32  
 GreenCOM · 26  
 Gulf State Engineering Company · 36

## H

Hagler Bailly Services, Inc. · See PA Consulting Group  
 Harvard Institute for International Development · 14, 27  
 Harvard University Graduate School of Design · 32  
 HARZA Engineering Company · 27, 30, 35, 37, 40  
 Hawkins, Delafield & Wood · 32  
 Hogan & Hartson, LLP · 41  
 Honeywell · 40  
 Howard Ellegant Associates · 35  
 Hunton and Williams · 40

## I

ICF Kaiser · 40

ICLEI · See International Council for Local Environmental Initiatives  
 ICMA · See International City/County Management Association  
 Idaho Power Resources Corporation · 40  
 IIEC · See International Institute for Energy Conservation  
 Indefinite Quantity Contract · 4, 12, 14, 17, 27, 30, 32, 36, 37, 40, 41  
 Institute for Housing and Urban Development Studies · 32  
 Institute for International Education · 40, 41  
 Institute for Public-Private Partnerships, Inc. · 32  
 Institute of International Research · 12  
 Institute of Public Administration · 32  
 International Business and Technical Consultants Inc. · 12  
 International Center for Forest Research · 17, 24  
 International Center for Living Aquatic Resources Management · 27  
 International Center for Research in Agroforestry · 17, 24  
 International City/County Management Association · 32, 34, 41  
 International Council for Local Environmental Initiatives · 32, 55  
 International Fertilizer Development Center · 30  
 International Food Policy Research Institute · 30  
 International Institute for Energy Conservation · 32, 40, 41, 51  
 International Programs Consortium, Inc. · 17, 30, 40  
 International Resources Group, Ltd. · 12, 14, 27, 32, 40, 41  
 International Technology Investment, Ltd. · 30  
 International Water Resources Association · 27  
 Investment Evaluations Corporation · 41  
 IQCs · See Indefinite Quantity Contract

---

## J

J.E. Austin Associates · 30  
 John Dickard Associates · 32

---

## K

K&M Engineering Corporation · 41  
 KBN Engineering and Applied Sciences, Inc. · 14  
 Keller-Bliesner · 14

Kiona International, Inc. · 40

---

## L

Land O'Lakes · 30  
 Lawrence Berkeley National Laboratory · 41, 52  
 Leader with Associates · 18, 44  
 Lexington Group · 41  
 LWA · See Leader with Associates

---

## M

Malcolm Pirnie, Inc. · 32  
 Management Concepts, Inc. · 41  
 Management Systems International · 14, 30  
 MBIA/Capital Advisors, Ltd. · 32  
 McNeil Technologies, Inc. · 41  
 Michigan State University · 30  
 Missouri Botanical Garden · 17  
 Moffat & Nichol · 36  
 MorBanc Financial Corp. · 32  
 Mote Environmental Services, Inc. · 27  
 MUCIA · 30

---

## N

National Association of Counties · 32  
 National Association of Energy Service Companies · 40  
 National Environmental Satellite and Data Information Service · 28  
 National Fish and Wildlife Foundation · 23  
 National League of Cities · 32  
 National Marine Fisheries Service · 28  
 National Ocean Service · 28  
 National Pollution Prevention Roundtable · 32  
 National Renewable Energy Laboratory · 45  
 National Rural Electric Cooperative Association · 40  
 National Weather Service · 28  
 New York Botanical Garden · 17  
 Nexant, Inc. · 40, 41  
 NGO/REI · See Non-Governmental Organization Renewable Energy Initiative  
 Non-Governmental Organization Renewable Energy Initiative · 44  
 North Carolina Solar Center · 41  
 NRECA International, Ltd. · 41

## O

Oak Ridge National Laboratory · 43  
 OAS · See Organization of American States  
 Office of Oceanic and Atmospheric Research · 28  
 Oil and Gas Consultants International Training, Inc. · 41  
 Organization for Tropical Studies, Inc. · 17  
 Organization of American States · 47

## P

PA Consulting Group · 12, 17, 27, 32, 40, 41, 48  
 Pact, Inc. · 17  
 PADCO, Inc. · 12, 14, 32, 40, 41  
 Parsons Power Group · 41  
 Partners in Flight · 23  
 Partnership for Environmental Technology Education · 41  
 Paul Smith's College · 17  
 PIF · See Partners in Flight  
 PLAN International · 33  
 Plant Genetic Resources · 5  
 Power Technologies, Inc. · 41  
 PP&L Resources · 41  
 Price Waterhouse Coopers · 32, 40, 41  
 Prime, International · 30  
 Princeton Economic Research, Inc. · 40  
 Purdue University · 30

## R

RAISE · See Rural and Agricultural Incomes in a Sustainable Environment  
 Rankin International, Inc. · 27  
 Regional Urban Development Offices · 12, 55, 64  
 Regulatory Assistance Project · 41  
 REIA · See Renewable Energy in the Americas Initiative  
 Reid and Priest · 40  
 Renewable Energy in the Americas Initiative · 47  
 Renewable Energy Program Support Offices · 44  
 REPSO · See Renewable Energy Program Support Office  
 Research Foundation of the State University of New York · 32  
 Research Triangle Institute · 12, 32  
 RESOLVE, Inc. · 27  
 Resource Management Associates · 40

Resource Management International, Inc. · 14, 40, 41  
 Resources for the Future · 40  
 Resources Support Services Agreement · 24, 25  
 Riverside Technology, Inc. · 27  
 Rivkin Associates · 32  
 Rocky Mountain Institute · 27  
 Rodale Institute · 30  
 RUDOs · See Regional Urban Development Offices  
 Rural and Agricultural Incomes in a Sustainable Environment · 30

## S

Sandia National Laboratories · 49  
 Science Applications International Corporation · 12, 27  
 SEEA · 40  
 Sentech · 40, 41  
 Sheladia Associates, Inc. · 32  
 Shell Engineering & Associates, Inc. · 41  
 Sigma One Corp. · 30  
 Sister Cities International · 32  
 SmartWood · 17  
 Solar Electric Light Fund · 41  
 Southern California Edison · 40  
 Southwest Technology Development Institute · 41  
 special objective · 2, 9  
 Squire, Sanders & Dempsey · 35  
 START · 17  
 Stone & Webster Management Consultants · 27  
 strategic objective · 2

## T

Taylor-DeJongh, Inc. · 41  
 TCAPP · See Technology Cooperation Agreement Pilot Project  
 Technical Support Services, Inc. · 27, 32  
 Technology Cooperation Agreement Pilot Project · 45  
 TechnoServe · 17, 30  
 Teleconsult · 35  
 Tellus Institute · 14, 40, 41  
 Tennessee Valley Authority · 27  
 Terraqua Environmental Science and Policy, LLC · 27  
 Tetrahedon, Inc. · 41



Texas A&M University · 30  
 The Nature Conservancy · 18, 19  
 Training Resources Group, Inc. · 12, 27, 32  
 Transportation and Economic Research  
 Associates · 36  
 Tropical Forest Foundation · 24  
 Tropical Research & Development, Inc. · 12  
 Tucson Electric Power Company · 41

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U.S. Army Corps of Engineers · 27  
 U.S. Department of Agriculture Forest Service  
 International Programs · 24  
 U.S. Department of Commerce · 28  
 U.S. Department of the Interior · 21  
 U.S. Energy Association · 41, 42  
 U.S. Environmental Protection Agency · 55  
 U.S. Environmental Training Institute · 32  
 U.S. Forest Service · 24, 25  
 U.S. Peace Corps · 21  
 U.S.-Egyptian Partnership for Economic Growth  
 and Development · 5  
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 UN Environment Programme · 6  
 UN Framework Convention on Climate Change ·  
 6  
 UN General Assembly Ad Hoc Committee on  
 Financing for Development · 6  
 UN Intergovernmental Panel on Forests · 6  
 UNCHS · See UN Commission on Human  
 Settlements  
 UNEP · See UN Environment Programme  
 University Council on Water Resources · 27  
 University of Arizona · 27  
 University of Florida · 17

University of Massachusetts Boston Harbor and  
 Coastal Center · 27  
 University of Minnesota · 17  
 University of Rhode Island · 27, 29  
 University of Rhode Island Coastal Resources  
 Center · 27  
 Urban Institute · 12, 14, 32, 41

---

## V

Value Management & Engineering International ·  
 36  
 Virginia Polytechnic Institute and State University  
 · 17

---

## W

WASP · See Water Support Program  
 Waste Reduction Institute · 41  
 Water Environment Federation · 27, 32  
 Water Support Program · 28  
 Wharton School International Housing Finance  
 Program · 32  
 Wilbur Smith · 36  
 Wildlife Conservation Society · 16, 17, 18  
 Winrock International · 14, 30, 40, 44  
 Winrock International Institute for Agricultural  
 Development · 44  
 World Bank · 46  
 World Conservation Union (International Union  
 for the Conservation of Nature) · 6  
 World Energy Efficiency Association · 41  
 World Resources Institute · 14, 19  
 World Wildlife Fund · 16, 18, 19  
 WPI, Inc. · 27

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Yale University · 17